

OFFICE OF CHILDREN'S SERVICES

ADMINISTERING THE CHILDREN'S SERVICES ACT



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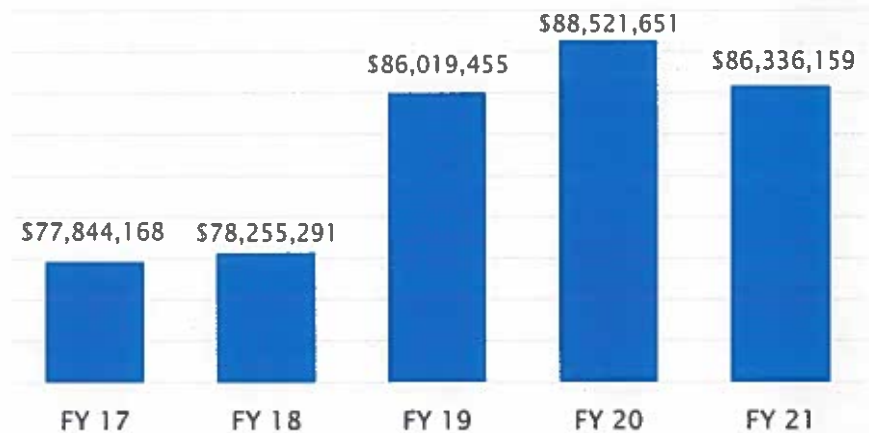
TREATMENT FOSTER CARE SERVICES UNDER THE CSA

Annual Report to the General Assembly, December 2021

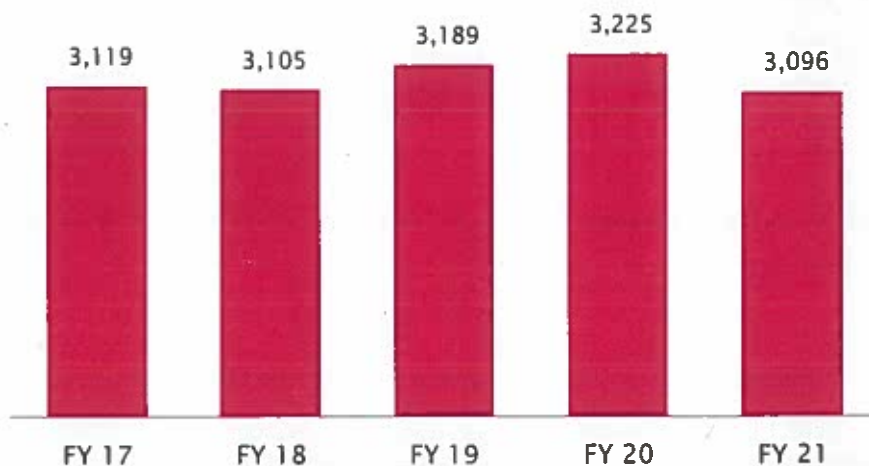
In accordance with the Appropriation Act, Chapter 552, Item 292 (K)(1)

Treatment foster care (TFC) is a community-based program that addresses children's special needs while in the custody of a local department of social services. Foster parents trained, supervised, and supported by a private agency (licensed child-placing agency, or LCPA) provide TFC. TFC is family-based, goal-directed, results-oriented, and emphasizes permanency planning for the child in care. Total TFC costs may be offset partially by federal/state title IV-E revenues for eligible children in foster care. Title IV-E revenues and payments are handled through the Department of Social Services.

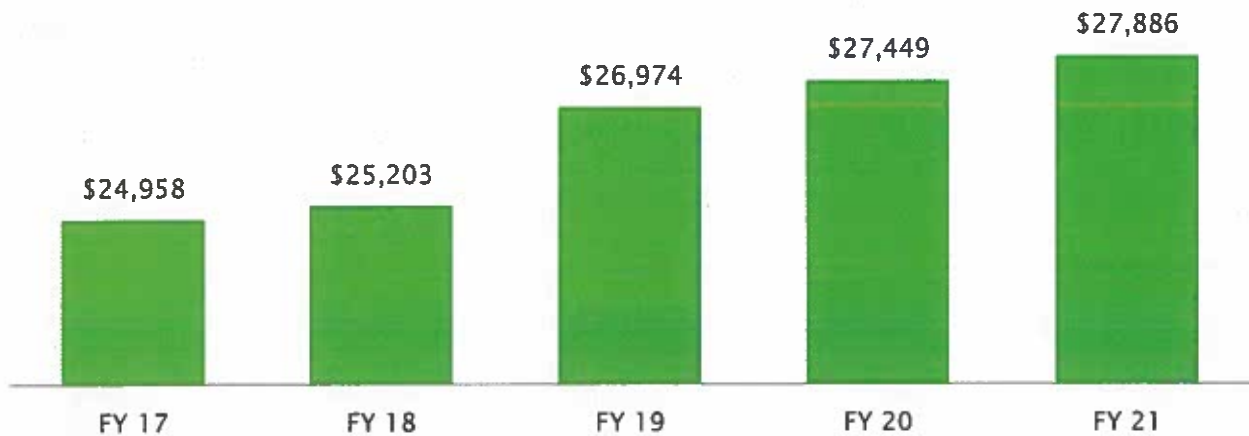
Total CSA Expenditures - Treatment Foster Care (FY2017 - FY2021)



Number of Youth Served - Treatment Foster Care (FY2017 - FY2021)



Average Annual CSA Expenditure per Child – Treatment Foster Care (FY2017 – FY2021)
(Includes Foster Care Maintenance Costs)



Average Length of Stay (Number of Days/Year) – Treatment Foster Care (FY2017 – FY2021)



Discussion

In FY2021, utilization of treatment (also known as therapeutic) foster care (TFC) decreased slightly from the prior year. TFC remains a primary resource for foster care placements in Virginia, reflecting ongoing challenges in local DSS agencies' ability to establish "agency foster homes" (foster families recruited and supported by the local department). Approximately 55% of children in foster care are placed in a TFC arrangement through a licensed child-placing agency (LCPA). LCPAs are private agencies that, among other services, provide for foster home placements through referrals from the local DSS. In FY2021, a TFC placement (exclusive of monthly maintenance and enhanced maintenance payments) averaged \$108 per day or approximately \$22,000 per year. While foster care maintenance costs may be supported by CSA pool funds or the federal title IV-E program, TFC-specific costs (CSA Service Name = "Private Foster Care, Support, Supervision, and Administration") are paid exclusively from CSA state pool and local matching funds.

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IMPACT OF TIERED MATCH RATES FOR CSA

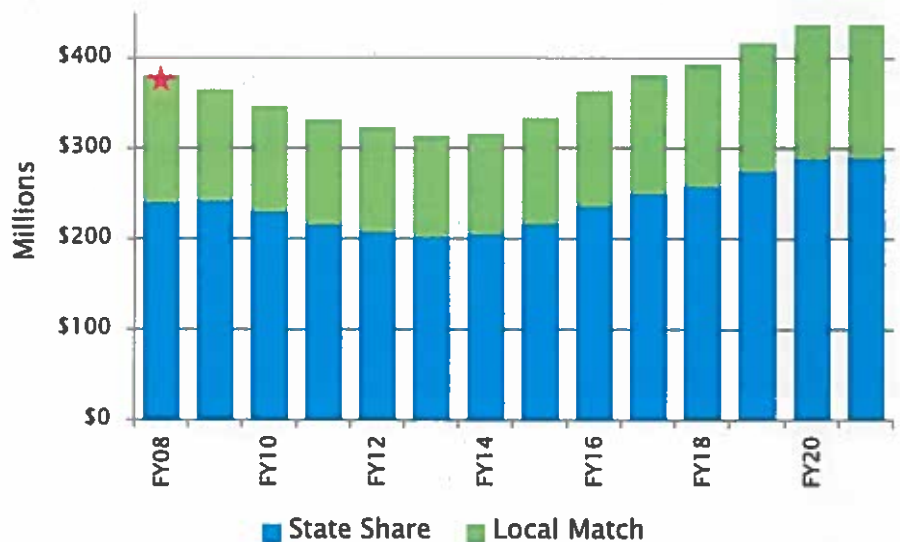
*Annual Report to the Governor and General Assembly, December 2021
In accordance with the Appropriation Act Chapter 552 Item 292 (C)(3)(c)*

As established in the Appropriation Act, funding for services to children and families through the Children's Services Act (CSA) is a shared responsibility of state and local government. Effective July 1, 2008, the General Assembly implemented a three-tiered, "incentive-based" local match rate model to encourage reduced utilization of residential care, increase children served in their homes, and investment in community-based services. This policy-driven match rate model promotes the delivery of services consistent with the statutory purposes of the CSA (see § 2.2-5200, Code of Virginia) to:

- preserve and strengthen families;
- design and provide services that are responsive to the unique and diverse strengths and needs of troubled youth and families; and
- provide appropriate services in the least restrictive environment, while protecting the welfare of children and maintaining the safety of the public.

Before 2008, CSA utilized a single, unique base match rate for each locality. Under the tiered ("incentive") model, the local match rate for residential services is 25% above its base match rate, and for community-based services, 50% below its base match rate. Designated services (foster care and special education) remain at the base match rate. Local base match rates range from 16.98% to 53.09%. The average local base match rate is 32.99%.

Total Net Expenditures for the Children's Services Act



★ Implementation of the tiered, "incentive" match rate model

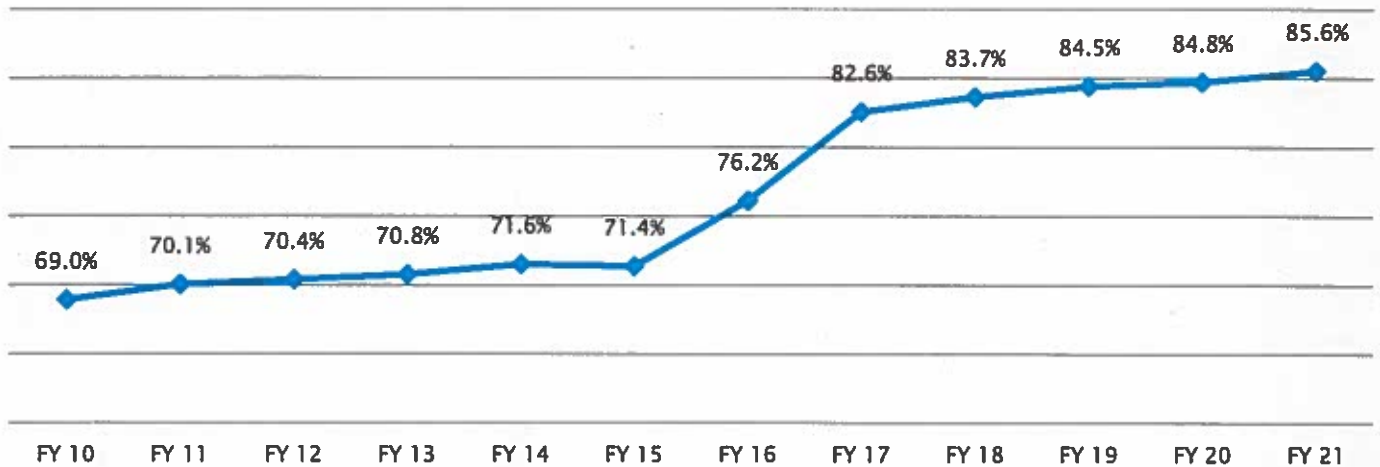
Effective (Actual) Match Rates (Statewide Average)

	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Effective Local Match Rate	35.5%	35.3%	34.9%	34.9%	34.8%	34.4%	34.3%	34.0%	34.0%	33.8%
Effective State Match Rate	64.5%	64.7%	65.1%	65.1%	65.2%	65.6%	65.7%	66.0%	66.0%	66.2%

The "effective" match rate reflects the impact of the mix of services at the various tiered match rates on the overall match rate for all funded services.

Impact of the Tiered ("Incentive") Match Rate Model

Percent of Youth Served Only in Community-Based Settings (FY2010 - FY2021)



The chart above reflects the percentage of youth in the total CSA census for the year served only within their family and communities (i.e., have not required a congregate-care placement). The chart below shows expenditures for residential placements.

CSA Congregate-Care Expenditures (Millions) (FY2015 - FY2021)



Discussion

The intention of the tiered match rate model was two-fold. The first was to employ fiscal incentives to discourage the placement of children into restrictive, residential (congregate care) treatment settings when it was possible to safely utilize alternative, non-residential services that would adequately address the needs of the child, family, and community. The chart *Impact of the Tiered ("Incentive") Match Rate Model (FY2010 - FY 2021)* illustrates that this goal has been increasingly realized. Over the period shown, there has been a 16.6 percent increase in the proportion of children served through the Children's Services Act who did not experience any congregate care placements during the reporting year. Residential placements are typically among the more costly services funded through the CSA (second to private day special education placements). The tiered match rate system's associated goal was to control CSA expenditures that, at the time (FY2008), had grown to their highest historical point. In the years immediately following the tiered match rates' implementation, overall CSA expenditures did fall significantly. It is impossible to attribute this decrease directly to the match rate model, as this period coincided with the significant economic recession. In FY2015, this trend reversed with overall CSA annual expenditures rising, as shown in the chart *Total Net Expenditures for the Children's Services Act*. However, in contrast to the general expenditure trend, beginning with FY2017 and continuing through FY2021, CSA residential expenditures declined at a noticeable rate, despite a temporary uptick in FY2020.

While the "effective" (actual) state (vs. local) match rate is higher than the base rate, the match rate ratio has been virtually unchanged for several years. The effective local match has not declined further due to the significant rise in costs (and overall share of total CSA expenditures) associated with private special education day placements. Such educational placements are not subject to an incentive or disincentive through the tiered match rate model, creating less variability in the effective state vs. local match rates. Using fiscal incentives to impact special education placements is not permissible under the federal Individuals with Disabilities Education Act (IDEA).

Within its limits, the tiered match rate model appears to have achieved its goal of increasing the utilization of community-based versus congregate care services with an associated overall decrease in costs for services potentially impacted by the model.

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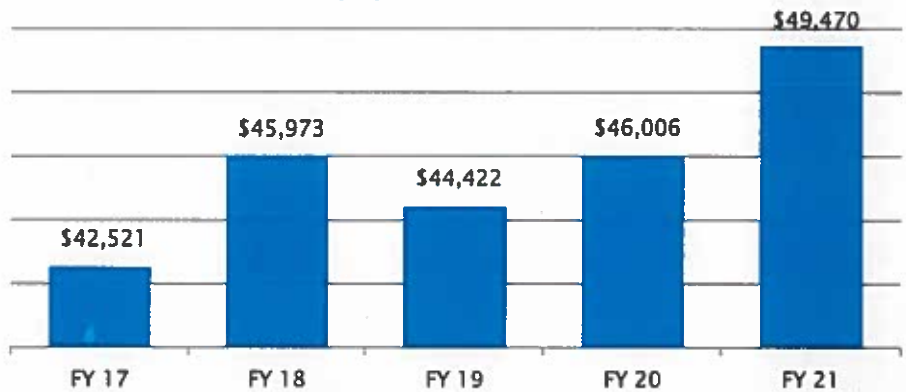
PRIVATE SPECIAL EDUCATION SERVICES UNDER THE CSA

Annual Report to the General Assembly, December 2021

In accordance with the Appropriation Act Chapter 552, Item 292 (K)(2)

Children and youth with educational disabilities placed due to the student's Individualized Education Programs (IEP) in approved private school educational programs are in the CSA target population. They are eligible for funding as specified in the *Code of Virginia*, §§2.2-5211- 2.2-5212).

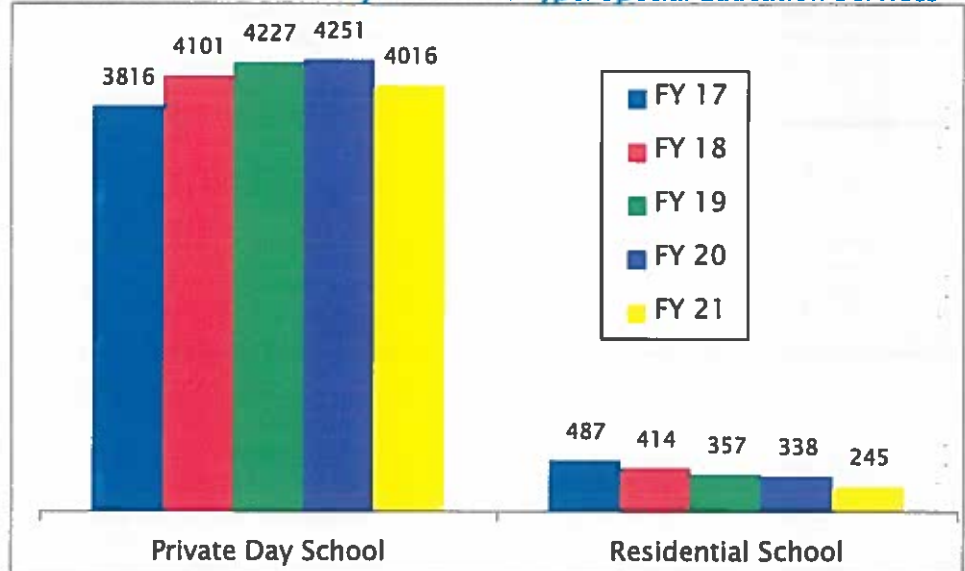
Average Annual CSA Expenditure Per Child (FY2017 - 2021) Private Day Special Education Services



Net CSA Expenditures by Placement Type - Special Education Services

	FY2019	FY2020	FY2021
Private Day School	\$ 185,866,635	\$ 193,404,469	\$ 197,281,992
Private Residential School	\$ 11,720,397	\$ 12,004,699	\$9,255,269
Total	\$ 197,154,732	\$ 205,409,168	\$ 206,537,261

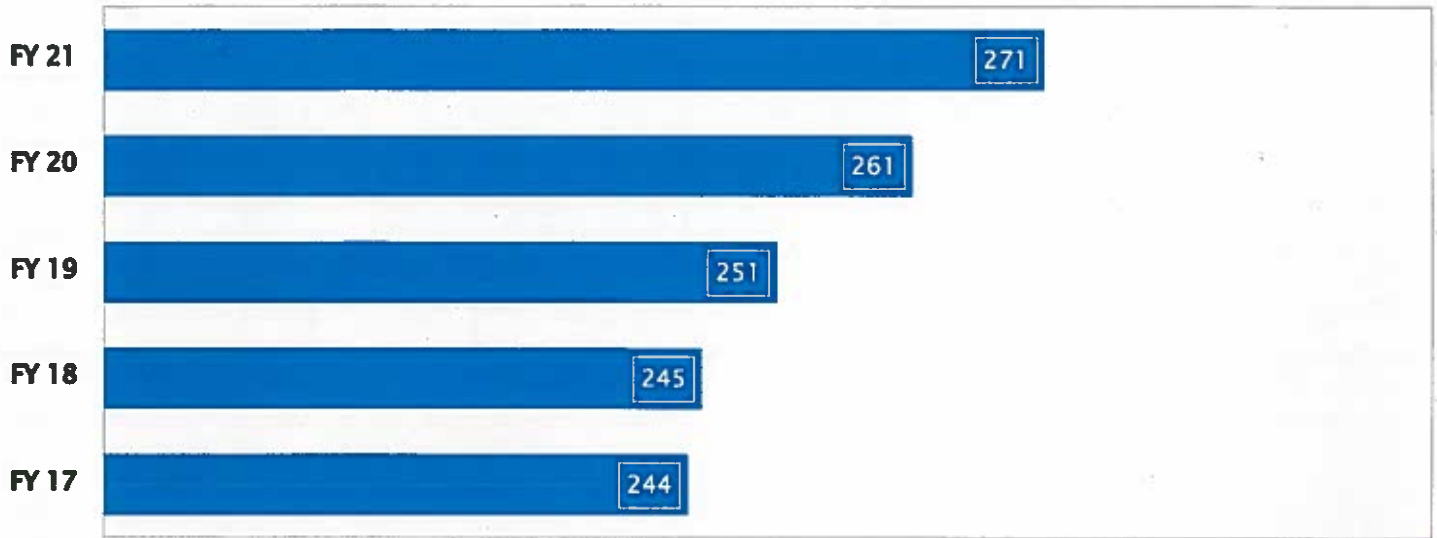
Number of Youth Served by Placement Type: Special Education Services



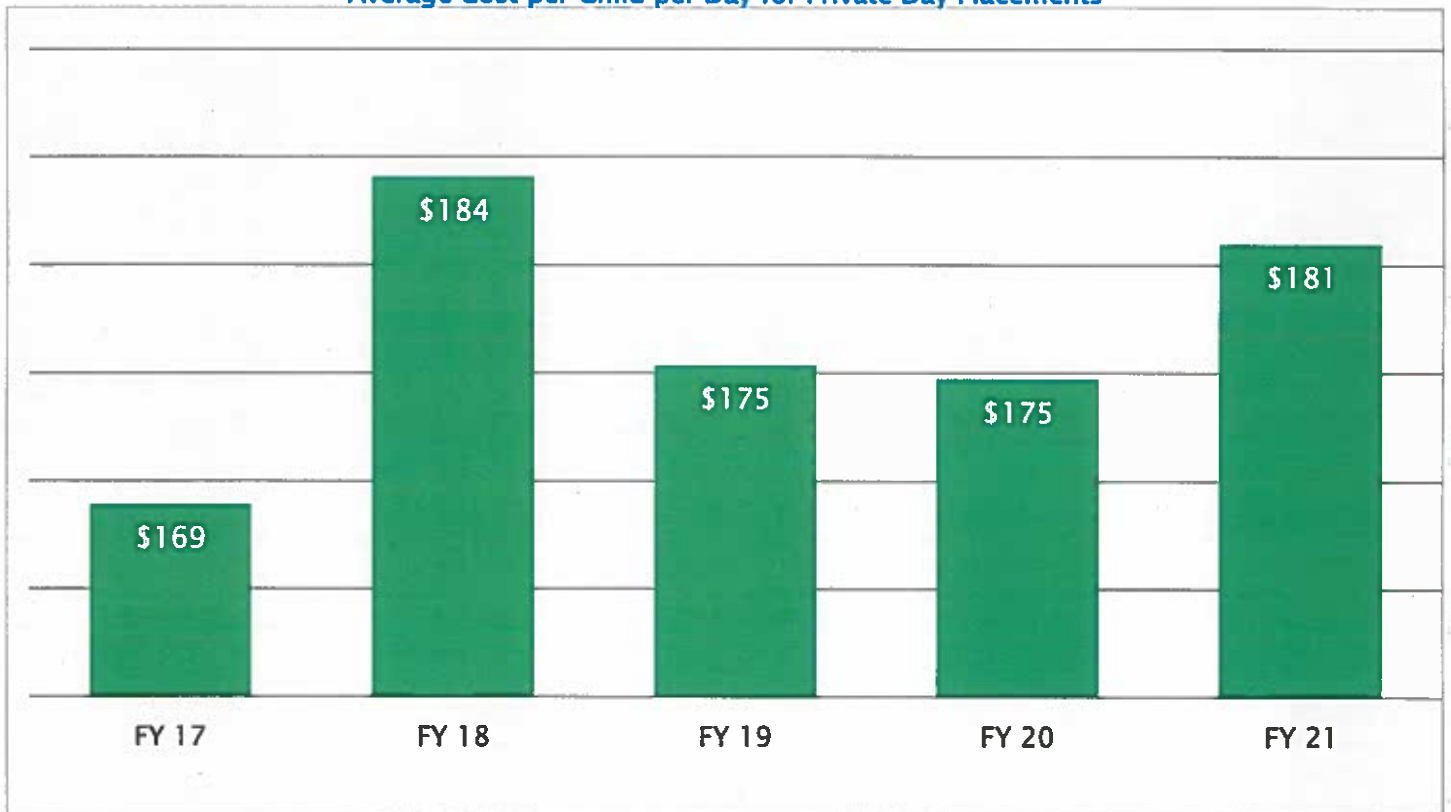
FY2021 unduplicated count of youth who received services resulting from an Individualized Education Program (IEP) requiring private school placement = 4,175

**Private Special Education Services
Funded under the Children's Services Act**

Average Length of Stay (Number of Days per Year) for Private Day Placements



Average Cost per Child per Day for Private Day Placements



Discussion

The growth in private special education placements, especially private day schools, has received extensive attention over the past several years. Children's Services Act (CSA) expenditures for private day special education placements account for 77% of overall CSA growth (combined state and local expenditures) from FY2015 – FY2021. The number of students served in such placements over this period, required by their Individualized Education Programs (IEP), rose 24% (3,416 to 4,251 in FY2020). There was a slight decrease in FY2021 (4,016 or –5.5%), most likely due to the impact of the COVID-19 pandemic. The pandemic complicates understanding utilization and expenditure patterns in FY2021. While the number of youth served has decreased, overall and per-student expenditures showed modest growth. The increased annual cost per student is likely due to expanded extended school year (ESY) services and/or ancillary services (e.g., speech/language/occupational therapies) provided in compensation for lost educational time due to the pandemic.

In November 2020, the Joint Legislative Audit and Review Committee (JLARC) released its report on the CSA, with a specific focus on private day special education. JLARC made numerous recommendations, including:

- Allow CSA funds to pay for special education services and supports delivered in the public school setting to prevent children from being placed in more restrictive settings or to transition back to public school from more restrictive settings.
- Transfer administration of funding for special education private day programs, required by a student's IEP, to the Virginia Department of Education.
- Providers of private day special education programs should be required to annually report on their costs and revenues to provide transparency in the expenditure of public dollars.
- The Department of Education should annually collect and publish performance data on private day schools similar to or the same data collected and published for public schools.
- The Board of Education should develop and promulgate new regulations on seclusion and restraint in private day schools that mirror those for public schools.

The 2021 Session of the General Assembly took action on several of these recommendations in SB1313 and HB2117. A workgroup established by the enactment clause of those bills has been meeting to address many of these recommendations. A preliminary report was issued on November 1, 2021, and the final report is due in November 2022. The legislation added CSA funding for specified transitional services to assist with the successful return of students from private day to public school settings. These new services were made available to localities on July 1, 2021. Data is being collected to determine the number of students served and whether they can successfully transition back to the public school.

The Office of Children's Services is finalizing a uniform rate setting study and process for private day special education programs as directed by the General Assembly. These rates will be implemented effective FY2023.

OFFICE OF CHILDREN'S SERVICES

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REGIONAL AND STATEWIDE TRAINING REGARDING CSA

Annual Report to the General Assembly, December 2021

In accordance with the 2021 Appropriation Act Chapter 552 Item 292 (B)(6)

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The mission of the Office of Children's Services (OCS) is to facilitate a collaborative system of services and funding that is child-centered, family-focused, and community-based when addressing the strengths and needs of youth and their families in the Commonwealth of Virginia. To support this mission, OCS annually develops and implements a robust training plan. In light of the ongoing COVID-19 pandemic, implementation of the FY2021 training plan saw the movement of all planned in-person training events to virtual delivery platforms. In most instances, this required significant reconceptualization and redesign of curriculum and instructional strategies.

Noteworthy this year was the series of three evidence-based practices readiness events for local child-serving teams, coordinated by OCS and with faculty from the National Implementation Research Network (NIRN), these events were planned and supported with both staff and financial resources by agencies from three cabinet secretariats (OCS, DBHDS, DSS, DMAS, DJJ, and DOE). This unique collaborative approach is reflective of the true spirit of the Children's Services Act. Seven hundred local participants from all child serving agencies and other partners gathered virtually in local/regional teams to build knowledge and local readiness to support the Commonwealth's efforts to improve outcomes for children and families through the use of effective interventions.

In accordance with the FY2021 training plan, the following activities were implemented:

- Thirty-eight (38) regional and stakeholder training sessions were provided to 3,678 (non-unique) participants. Training topics, dates, and participant numbers are summarized on pages 2 through 4 of this report. The planned biennial statewide High Fidelity Wraparound Conference was cancelled and could not be rescheduled.
- Seventeen (17) on-line training courses were offered through the Virginia Learning Center and the Praed Foundation CANS (Child and Adolescent Needs and Strengths) training site, with a total enrollment of 5,307 (non-unique) participants.
- The annual CSA Conference attracted almost 1,000 individuals. The virtual delivery provided at no-cost to participants represented a significant growth in number of attendees over prior in-person annual Conferences. Evaluations indicated advantages of virtual delivery (e.g., lower cost of attendance allowing greater participation, reduction in need for travel) along with disadvantages (e.g., lack of traditional in-person networking opportunities and fewer breakout sessions).
- On-line "OCS Help Desk" was maintained with approximately 600 individual requests answered. A significant number of unlogged responses were provided to localities concerning adaptations to the COVID-19 pandemic, including changes to Family Assessment and Planning Team (FAPT) and Community Policy and Management Team (CPMT) meetings.



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Funds Expended for Regional and Statewide Training*

Annual Conference and CSA Coordinator Pre-Conference	\$ 42,184
On-line Training/Certification: Uniform Assessment Instrument	\$ 27,000
Evidence Based Practices Readiness Training for Local Teams	\$ 22,280
Diversity, Equity, and Inclusion Training for OCS Staff	\$ 15,000
E-learning Course Development	\$ 1,748
Go-to-Meeting / Go-To-Webinar Subscription	\$ 1,200
TOTAL*	\$109,412

**Funds include those allocated explicitly in the Appropriation Act
(as well as additional funds from the CSA administrative budget).*

Training for CSA Local, Regional, and Stakeholder Constituent Groups Fiscal Year 2021

(Participant evaluations of select training sessions are available for review at the Office of Children's Services)

Live (Virtual) Courses

TOPIC (Trainer)	PARTICIPANT GROUP	DATE(S)	NUMBER OF PARTICIPANTS
2020 New CSA Coordinator Academy	New CSA Coordinators	7/10; 7/17; 7/31/2020	20
High Fidelity Wraparound Overview (Anna Antell)	Arlington County CSA Stakeholders	7/16/2020	24
CSA and Foster Care (Scott Reiner)	VACo Human Services Committee	10/16/2020	20
CSA Coordinator Pre-Conference	CSA Coordinators	10/23/2020	75
9th Annual CSA Conference	All CSA Stakeholders	10/29 - 10/30/2020	960
CSA Continuous Quality Improvement (Zandra Relaford)	Charles City County CSA Team	11/16/2020	6
High Fidelity Wraparound: Introduction (Anna Antell)	ICC Providers	12/1; 12/3; 12/8; 12/10; 12/16/2020	33
CSA Update (Scott Reiner)	VCOPPA Annual Critical Issues Symposium	12/2/2020	77
HFW Refresher Training (Anna Antell)	Existing HFW Practitioners	Self-paced	198
CANS and Service Planning (Anna Antell and Carol Wilson)	Norfolk Area CSA	1/26/2021	70
HFW Supervisor Training (Anna Antell)	HFW Supervisors	2/2; 2/4/2021	26
CSA Continuous Quality Improvement (Zandra Relaford)	Gloucester CSA Team	3/2/2021	12
HFW Overview (Anna Antell)	Northumberland County CSA	3/3/2021	17
HFW Overview (Anna Antell)	Franklin County CSA	3/9/2021	19
CSA Diversity, Excellence and Inclusion Efforts (Zandra Relaford)	Northern Virginia CSA Symposium	3/10/2021	420

Live (Virtual) Courses

TOPIC (Trainer)	PARTICIPANT GROUP	DATE(S)	NUMBER OF PARTICIPANTS
CSA Strategic Planning (Zandra Relaford)	Charles City County CSA Team	3/15/2021	11
HFW Family Support Partner Training (Anna Antell)	HFW Family Support Partners	3/16; 3/18; 3/23; 3/30/2021	29
CANS and Service Planning (Anna Antell and Carol Wilson)	Loudoun Area CSA	3/17/2021	81
CANS and Service Planning (Anna Antell and Carol Wilson)	Central Virginia (Rural) CSA	3/30/2021	65
HFW Overview (Anna Antell)	Dinwiddie County CSA	4/18/2021	19
CANS and Service Planning (Anna Antell and Carol Wilson)	Virginia Beach / Eastern Shore CSA	4/30/2021	86
EBP Readiness Workshop – Session A (NIRN)	Local Child Serving Teams	5/4; 5/17/2021	200
New CSA Coordinator Academy	New CSA Coordinators and Others	5/7/21; 7 dates	25
CANS 101 (Carol Wilson)	DSS Regional Consultants	5/12/2021	90
Documentation: Internal Control and Process Improvement (Stephanie Bacote)	Hopewell CSA	5/12/2021	17
Remote Audit Process (Annette Larkin)	Surry County CSA	5/19/2021	14
EBP Readiness Workshop – Session B (NIRN)	Local Child Serving Teams	5/19; 5/27/2021	148
CANS and Service Planning (Anna Antell and Carol Wilson)	Henry–Martinsville CSA	5/19/2021	87
CANS and Service Planning (Anna Antell and Carol Wilson)	Richmond City CSA	5/26/2021	58
High Fidelity Wraparound: Introduction (Virtual) (Anna Antell)	ICC Providers	6/1; 6/3; 6/8; 6/10; 6/17	36
HFW Overview (Anna Antell)	Staunton/Waynesboro/Augusta	6/8/2021	8
J&DR Pre–Bench Orientation (Scott Reiner)	New J&DR Judges	6/8/2021	12
OCS Special Education Webinar (Scott Reiner)	Statewide Audience	6/9/2021	166
Family Engagement Training (Anna Antell)	Suffolk/Franklin/Isle of Wright CSA Teams	6/10/2021	15
CANS and Service Planning (Anna Antell and Carol Wilson)	Arlington/Manassas CSA	6/11/2021	48
EBP Readiness Workshop – Session C (NIRN)	Local Child Serving Teams	6/14; 6/28/2021	151
Individualized Service Planning (Anna Antell)	Eastern Region DSS and CSA	6/16/2021	102
OCS Family First Implementation Webinar (Scott Reiner)	Statewide Audience	6/16/2021	233
Total			3,678

On-Line Courses

TOPIC (Trainer)	PARTICIPANT GROUP	DATE(S)	NUMBER OF PARTICIPANTS
CSA for New LDSS Staff – Module 1	New LDSS Staff and Other Interested Parties	Continuous	156
CSA for New LDSS Staff – Module 2	New LDSS Staff and Other Interested Parties	Continuous	132
CSA for New LDSS Staff – Module 3	New LDSS Staff and Other Interested Parties	Continuous	129
CSA for New LDSS Staff – Module 4	New LDSS Staff and Other Interested Parties	Continuous	127
CSA for New LDSS Staff – Module 5	New LDSS Staff and Other Interested Parties	Continuous	124
Special Education Wraparound Funding Under the CSA	All CSA Stakeholders	Continuous	29
CSA Continuous Quality Improvement	All CSA Stakeholders	Continuous	15
Can CSA Pay? (Standalone Course)	All CSA Stakeholders	Continuous	52
CPMT Training – Module 1 (The Big Picture)	CPMT Members and Other Interested Parties	Continuous	42
CPMT Training – Module 2 (CPMT/FAPT Roles and Responsibilities)	CPMT Members and Other Interested Parties	Continuous	61
CPMT Training – Module 3 (Funding and Eligibility)	CPMT Members and Other Interested Parties	Continuous	38
CPMT Training – Module 4 (Can CSA Pay?)	CPMT Members and Other Interested Parties	Continuous	40
CPMT Training – Module 5 (Utilization Review)	CPMT Members and Other Interested Parties	Continuous	17
CPMT Training – Module 6 (Audit)	CPMT Members and Other Interested Parties	Continuous	17
CSA Fiscal Overview	CSA Finance Staff and Other Interested Parties	Continuous	21
CSA Parental Agreements	All CSA Stakeholders	Continuous	7
CANS Certification/Recertification Training	All Local CSA Case Managers	Continuous	4,300
Total			5,307

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UTILIZATION OF RESIDENTIAL CARE UNDER THE CSA

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In accordance with the Appropriation Act Chapter 552 Item 292 (B)(2)(d)

Residential (or congregate care) is the most intensive setting to meet the needs of children and youth with high levels of need due to psychiatric, emotional, and behavioral problems. Historically, there has been concern about the "overuse" of such settings. Models such as the "system of care," which is the foundation of the Children's Services Act, establish a preference for treating youth in the context of their families and communities. Over the years, several strategies have been implemented to decrease children and youth placed in residential care settings. These strategies included implementing the *Children's Services System Transformation* initiative, a tiered, "incentive" match rate system in CSA designed to encourage serving children and youth in community-based settings, and the transition by Medicaid to a managed care approach to these services. FY2020 continued, the steady downward trend in the number of children served in residential care continued (overall decrease of 18% from FY2018). The total CSA cost of these services increased by 8.5%. The number of youth in psychiatric residential treatment placements (PRTF) decreased by 19%. Group home (GH) placements decreased by 14%. Placements for the most challenging youth continue to be a concern for CSA and its partner agencies (VDSS, DBHDS, DMAS) and concern over the need for more costly out-of-state placements (often not eligible for Medicaid reimbursement) have been an issue of considerable attention.

Total CSA Expenditures for Residential Care (FY2018 - FY2021)

	FY2018	FY2019	FY2020	FY2021
Temporary Care Facility	788,814	494,708	503,252	122,124
Group Home	13,973,621	14,549,379	16,472,475	15,115,258
Residential Treatment Facility	62,705,107	57,418,781	59,409,876	55,631,447
TOTALS	\$ 77,467,542	\$ 72,462,868	\$ 76,385,603	\$70,868,830

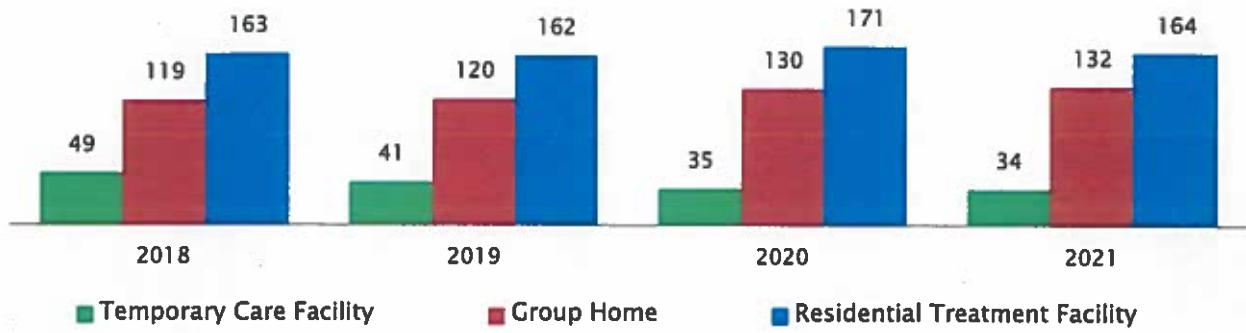
Note: Amounts do not include Title IV-E and Medicaid expenditures.

Number of Youth Served through CSA in Residential Care (FY2018 - FY2021)

	FY2018	FY2019	FY2020	FY2021
Temporary Care Facility	93	56	49	21
Group Home	727	726	716	622
Residential Treatment Facility	2,176	2,037	1,901	1,764
Unduplicated Total	2,568	2,424	2,323	2,103

The total reflects the unduplicated number of youth across all residential settings and excludes those placed for special education.

Average Length of Stay (Days) per Youth in Residential Care (FY2018 - FY2021)



Note: Reflects the average number of days per youth within the fiscal year.

Utilization of Residential Care through the CSA by Locality, FY2019 - FY2021

FIPS	Locality	UNDUPLICATED YOUTH COUNT/CUMULATIVE DAYS - ACROSS ALL RESIDENTIAL PLACEMENT TYPES											
		FY2019				FY2020				FY2021			
		Youth	Days	Avg. LOS	Expenditure	Youth	Days	Avg. LOS	Expenditure	Youth	Days	Avg. LOS	Expenditure
001	Accomack	10	1,656	104	\$260,557	5	550	92	\$88,143	4	715	143	\$86,950
003	Albemarle	34	6,397	112	\$1,355,233	34	5,982	166	\$1,158,381	29	5,437	103	\$1,495,618
005	Alleghany	7	1,343	134	\$143,168	9	1,244	96	\$245,165	5	841	84	\$207,766
007	Amelia	3	409	102	\$35,515	6	916	131	\$163,215	2	608	203	\$66,312
009	Amherst	14	2,401	133	\$294,569	13	2,089	161	\$246,770	11	1,346	104	\$199,617
011	Appomattox	14	2,469	123	\$412,306	15	3,059	191	\$377,744	14	2,360	112	\$332,822
013	Arlington	17	2,244	83	\$367,910	23	3,892	144	\$787,521	30	3,803	109	\$1,061,274
015	Augusta	20	3,422	137	\$440,984	16	2,957	185	\$379,078	16	2,373	140	\$352,730
017	Bath	1	44	44	\$4,750	2	175	88	\$32,135	2	183	92	\$28,483
019	Bedford County	52	9,887	116	\$1,509,755	53	10,350	178	\$1,668,670	40	8,395	135	\$1,688,614
021	Bland	1	31	31	\$11	1	199	199	\$37,430	2	205	103	\$21,924
023	Botetourt	10	1,078	63	\$170,982	8	1,425	158	\$228,315	6	879	126	\$119,542
025	Brunswick	6	1,456	243	\$234,272	6	1,183	197	\$191,026	4	1,024	256	\$215,025
027	Buchanan	10	1,629	102	\$349,798	18	2,669	111	\$576,734	11	2,021	135	\$314,263
029	Buckingham	4	830	119	\$191,637	3	427	107	\$79,417	4	585	98	\$64,786
031	Campbell	30	4,802	123	\$811,639	29	5,194	173	\$935,348	25	5,007	152	\$976,628
033	Caroline	7	1,599	160	\$195,905	7	1,198	171	\$175,223	7	1,026	114	\$105,133
035	Carroll	35	6,883	135	\$1,183,300	43	8,445	159	\$1,503,073	38	7,353	147	\$1,389,035
036	Charles City	2	705	353	\$153,660	2	343	172	\$54,319	3	745	248	\$55,932
037	Charlotte	5	1,180	236	\$283,458	7	868	109	\$229,680	4	1,005	201	\$148,537
041	Chesterfield	64	10,579	137	\$1,505,537	66	10,476	156	\$1,726,247	71	12,212	112	\$2,316,993
043	Clarke	3	168	56	\$46,105	6	746	124	\$120,280	3	488	163	\$71,254
045	Craig	3	228	33	\$37,820	3	559	140	\$75,471	2	470	118	\$95,300
047	Culpeper	16	2,723	101	\$487,905	16	3,514	207	\$532,069	20	3,823	127	\$624,635
049	Cumberland	5	1,432	239	\$243,724	5	839	168	\$156,646	4	324	81	\$35,972
051	Dickenson	16	1,701	95	\$292,271	6	1,264	158	\$190,902	9	1,162	89	\$248,103
053	Dinwiddie	13	1,896	82	\$374,165	12	2,426	202	\$449,144	12	2,641	165	\$450,299
057	Essex	6	1,707	155	\$227,585	8	1,060	118	\$125,155	8	1,527	109	\$242,128
061	Fauquier	30	4,834	121	\$898,794	26	5,117	197	\$938,688	37	3,753	82	\$589,423
063	Floyd	9	2,051	137	\$378,895	9	2,271	206	\$398,642	8	1,195	92	\$272,867
065	Fluvanna	14	2,188	81	\$506,952	14	2,900	132	\$639,062	9	1,977	124	\$380,949
067	Franklin County	49	8,300	108	\$1,433,444	46	7,500	144	\$1,278,156	37	7,860	187	\$1,273,824
069	Frederick	24	4,040	130	\$869,861	23	4,970	191	\$1,108,677	19	4,289	119	\$1,004,129
071	Giles	11	1,420	101	\$392,261	8	1,627	181	\$448,212	5	726	104	\$123,210
073	Gloucester	8	1,359	136	\$160,117	2	297	149	\$32,369	5	817	136	\$153,984
075	Goochland	10	2,021	126	\$282,569	3	420	105	\$54,784	4	239	60	\$46,591
077	Grayson	8	2,023	145	\$238,180	9	1,492	136	\$216,390	6	1,072	153	\$178,430
079	Greene	8	923	103	\$169,857	10	1,267	115	\$218,161	13	1,812	79	\$442,080
083	Halifax	24	4,926	137	\$912,953	24	4,735	182	\$908,825	12	2,832	157	\$703,620
085	Hanover	41	6,957	118	\$1,227,996	35	5,781	152	\$953,445	42	8,447	132	\$1,235,015
087	Henrico	58	10,585	128	\$1,514,082	84	14,881	160	\$1,951,693	82	14,877	131	\$2,331,084
089	Henry	27	3,229	87	\$556,692	18	3,756	209	\$737,171	24	4,631	132	\$904,094
091	Highland	0	0	0	\$0	0	0	0	\$0	0	0	0	\$0
093	Isle of Wight	2	371	124	\$64,692	4	45	11	\$6,145	4	654	131	\$95,848
095	James City	9	1,215	101	\$188,706	16	2,968	165	\$501,220	19	2,201	96	\$279,931
097	King & Queen	1	264	264	\$75,240	1	70	70	\$19,095	0	0	0	\$0
099	King George	16	2,956	109	\$466,862	10	2,210	158	\$600,470	11	2,186	95	\$638,608
101	King William	3	490	82	\$105,057	2	709	355	\$111,797	4	510	128	\$88,883
103	Lancaster	5	1,465	244	\$103,776	6	1,294	185	\$310,069	3	686	137	\$88,654
105	Lee	10	1,715	156	\$190,413	9	1,313	94	\$157,604	4	364	46	\$129,087
107	Loudoun	45	5,744	87	\$1,363,210	52	9,710	177	\$2,884,324	41	7,568	138	\$1,955,085
109	Louisa	22	3,931	103	\$652,349	17	3,392	188	\$607,139	22	3,810	95	\$743,307
111	Lunenburg	8	1,532	118	\$319,518	8	1,291	117	\$196,591	6	1,473	210	\$286,220

Utilization of Residential Care through the CSA by Locality, FY2019 - FY2021

FIPS	Locality	UNDUPLICATED YOUTH COUNT/CUMULATIVE DAYS - ACROSS ALL RESIDENTIAL PLACEMENT TYPES											
		FY2019				FY2020				FY2021			
		Youth	Days	Avg. LOS	Expenditure	Youth	Days	Avg. LOS	Expenditure	Youth	Days	Avg. LOS	Expenditure
113	Madison	7	1,297	130	\$285,203	4	963	193	\$182,672	5	1,072	153	\$161,980
115	Mathews	3	435	145	\$54,421	2	360	180	\$86,705	1	215	215	\$24,375
117	Mecklenburg	19	2,746	119	\$513,059	19	4,728	158	\$789,672	16	3,171	117	\$529,109
119	Middlesex	1	117	117	\$35,239	0	0	0	\$0	0	0	0	\$0
121	Montgomery	10	1,358	104	\$195,483	19	2,923	139	\$569,161	22	2,839	92	\$450,114
125	Nelson	7	1,023	114	\$168,950	9	1,369	137	\$258,290	6	1,156	165	\$123,583
127	New Kent	1	3	3	\$529	3	194	39	\$78,128	3	529	132	\$91,424
131	Northampton	3	847	169	\$127,348	2	373	187	\$52,680	2	404	81	\$111,059
133	Northumberland	4	406	102	\$58,030	0	0	0	\$0	3	305	76	\$45,549
135	Nottoway	12	2,673	167	\$438,135	8	2,310	289	\$457,946	4	1,107	185	\$162,554
137	Orange	14	2,069	83	\$372,105	14	2,735	195	\$509,863	13	2,478	138	\$397,083
139	Page	9	1,964	123	\$362,050	14	2,633	114	\$616,500	13	1,386	58	\$445,666
141	Patrick	5	507	101	\$64,457	3	732	244	\$93,121	4	833	208	\$80,716
143	Pittsylvania	30	5,139	117	\$1,046,580	26	4,409	130	\$662,286	35	5,101	100	\$1,122,207
145	Powhatan	9	1,583	122	\$228,826	10	2,086	209	\$268,604	6	1,620	180	\$190,500
147	Prince Edward	2	214	107	\$25,236	6	1,008	144	\$286,698	3	641	160	\$162,878
149	Prince George	9	1,913	174	\$229,290	11	2,081	173	\$259,811	15	2,601	137	\$355,904
153	Prince William	127	22,550	103	\$5,435,645	102	17,968	128	\$4,453,863	83	14,976	113	\$3,549,038
155	Pulaski	22	4,368	125	\$777,415	24	4,032	161	\$962,584	18	2,532	94	\$681,581
157	Rappahannock	16	2,861	102	\$496,096	10	2,295	209	\$532,325	6	1,375	125	\$382,076
159	Richmond County	1	25	13	\$2,936	0	0	0	\$0	0	0	0	\$0
161	Roanoke County	25	3,844	107	\$759,797	38	6,614	144	\$1,109,996	33	6,007	118	\$1,226,158
163	Rockbridge	21	2,831	94	\$415,717	18	2,312	122	\$330,247	14	2,191	100	\$525,604
165	Rockingham	54	10,988	126	\$1,735,807	57	11,853	177	\$1,752,472	43	9,539	126	\$1,415,085
167	Russell	17	2,600	137	\$414,725	11	1,606	146	\$244,428	5	1,636	234	\$207,158
169	Scott	8	379	42	\$71,998	4	190	48	\$42,606	4	472	67	\$128,360
171	Shenandoah	36	5,850	98	\$1,426,567	35	6,719	168	\$1,823,075	31	6,027	131	\$1,417,036
173	Smyth	20	3,465	133	\$474,682	21	3,801	181	\$512,430	21	3,640	140	\$460,515
175	Southampton	4	671	168	\$64,078	3	799	266	\$88,420	4	615	154	\$65,829
177	Spotsylvania	52	9,202	121	\$1,442,485	35	6,159	176	\$1,068,465	33	6,475	114	\$1,156,211
179	Stafford	23	4,865	162	\$985,820	24	3,477	120	\$759,879	22	3,744	117	\$742,092
181	Surry	1	365	365	\$49,486	1	364	364	\$63,636	1	203	102	\$31,981
183	Sussex	2	210	53	\$32,698	3	275	55	\$50,734	6	776	97	\$117,175
185	Tazewell	20	3,410	114	\$689,789	19	3,508	146	\$639,498	24	4,318	111	\$852,406
187	Warren	10	1,379	115	\$237,348	8	1,424	142	\$206,646	9	1,745	134	\$296,641
191	Washington	10	1,539	96	\$191,930	19	3,586	171	\$474,723	26	4,076	127	\$617,296
193	Westmoreland	7	910	114	\$189,852	10	1,496	136	\$336,875	7	1,081	120	\$200,578
195	Wise	17	1,507	69	\$268,166	13	1,465	81	\$317,354	8	823	82	\$118,762
197	Wythe	10	1,773	111	\$341,964	10	1,938	194	\$260,569	14	2,302	128	\$439,720
199	York	11	2,512	132	\$666,709	10	2,327	194	\$551,496	9	1,817	151	\$470,683
510	Alexandria	17	2,620	79	\$562,689	14	1,513	108	\$398,788	16	2,048	89	\$412,550
520	Bristol	24	5,244	181	\$683,099	21	5,127	197	\$639,273	17	3,267	182	\$452,389
530	Buena Vista	14	2,458	98	\$563,862	14	2,751	145	\$445,158	9	1,233	123	\$138,393
540	Charlottesville	18	3,052	113	\$585,864	18	2,475	118	\$674,826	19	2,241	68	\$628,749
550	Chesapeake	18	3,082	134	\$442,846	11	1,200	86	\$202,473	8	1,747	125	\$367,641
570	Colonial Heights	4	844	141	\$132,439	5	1,161	232	\$144,966	5	771	129	\$237,946
580	Covington	4	747	107	\$200,861	9	2,171	121	\$463,532	14	1,543	73	\$312,968
590	Danville	43	6,475	97	\$1,364,188	45	6,499	114	\$1,241,498	30	3,802	95	\$780,252
620	Franklin City	3	310	62	\$44,474	4	597	149	\$73,372	3	821	117	\$125,994
630	Fredericksburg	23	2,596	74	\$550,557	11	1,304	109	\$268,080	15	2,184	95	\$441,011
640	Galax	14	2,099	131	\$277,108	10	1,088	109	\$186,268	6	529	53	\$74,989
650	Hampton	0	0	0	\$0	0	0	0	\$0	0	0	0	\$0

Utilization of Residential Care through the CSA by Locality, FY2019 - FY2021

FIPS	Locality	UNDUPLICATED YOUTH COUNT/CUMULATIVE DAYS - ACROSS ALL RESIDENTIAL PLACEMENT TYPES											
		FY2019				FY2020				FY2021			
		Youth	Days	Avg. LOS	Expenditure	Youth	Days	Avg. LOS	Expenditure	Youth	Days	Avg. LOS	Expenditure
660	Harrisonburg	23	4,853	135	\$760,820	25	4,941	176	\$870,985	22	3,146	87	\$720,246
670	Hopewell	5	850	170	\$79,490	2	209	105	\$14,093	5	624	125	\$87,260
678	Lexington	2	276	92	\$71,601	0	0	0	\$0	1	27	14	\$11,091
680	Lynchburg	75	9,698	101	\$1,396,732	75	9,163	109	\$1,215,333	49	7,132	119	\$947,187
683	Manassas City	10	1,433	96	\$217,832	7	1,443	160	\$182,970	7	925	103	\$172,003
685	Manassas Park	2	491	246	\$75,266	2	319	160	\$53,188	1	92	92	\$19,320
690	Martinsville	5	1,047	150	\$131,908	6	784	131	\$139,275	3	300	75	\$106,090
700	Newport News	10	1,726	144	\$295,034	16	2,374	140	\$436,263	17	2,457	129	\$407,799
710	Norfolk	64	10,237	96	\$1,830,139	76	10,534	130	\$2,125,369	57	10,301	110	\$1,859,411
720	Norton	2	77	39	\$10,745	0	0	0	\$0	1	45	45	\$8,756
730	Petersburg	17	4,142	197	\$624,330	16	2,118	132	\$251,643	15	2,463	145	\$394,979
735	Poquoson	2	330	165	\$104,305	1	366	366	\$31,471	0	0	0	\$0
740	Portsmouth	14	1,643	91	\$229,322	6	990	141	\$154,741	10	1,454	121	\$206,147
750	Radford	5	666	111	\$58,361	5	770	154	\$132,503	5	915	153	\$150,675
760	Richmond City	113	19,336	100	\$3,115,042	88	17,151	191	\$3,010,785	75	13,272	112	\$2,936,499
770	Roanoke City	48	8,977	142	\$1,191,225	47	9,005	170	\$1,381,595	49	9,513	124	\$1,845,667
775	Salem	9	1,607	146	\$227,460	11	2,091	161	\$319,950	14	2,281	114	\$425,981
790	Staunton	16	2,926	154	\$493,573	16	3,116	183	\$644,166	14	3,271	218	\$464,409
800	Suffolk	17	2,913	132	\$439,016	14	2,530	158	\$333,226	14	2,085	110	\$402,449
810	Virginia Beach	108	17,774	97	\$2,960,006	98	16,714	167	\$3,242,450	87	16,590	102	\$3,672,114
820	Waynesboro	17	2,905	145	\$371,904	12	2,525	168	\$446,344	10	1,817	151	\$325,445
830	Williamsburg	3	699	140	\$285,278	1	209	209	\$76,122	3	472	118	\$129,620
840	Winchester	21	3,728	93	\$952,005	23	4,845	179	\$1,085,730	20	3,615	98	\$669,376
1200	Greensville/Emporia	6	469	67	\$62,295	3	388	129	\$54,303	2	211	106	\$26,080
1300	Fairfax/Falls Church	139	16,152	80	\$5,007,542	128	16,285	107	\$5,878,377	105	13,553	92	\$4,738,603
	Totals	2,424	402,318	166	\$72,462,867	2,323	401,933	173	\$76,385,604	2,103	361,112	172	\$71,217,372