

AGENDA
State Executive Council for the Children's Services Act
December 3, 2015
Tuckahoe Library
1901 Starling Drive
Henrico, VA

9:30 a.m.

- Welcome and Chair Remarks
 - **Action Item** - Approval of September 2015 Minutes
- Public Comment
- Recommendations from the SEC Governance Work Group
 - **Action Item** - Public Participation in SEC Policy Making
- **Action Item** - Remote Participation in SEC Meetings Policy
- **Action Item** - Membership of Finance/Audit and Outcomes Committee
- **Action Item** - Multi-disciplinary Team Request – Rockbridge CPMT
- Distribution of General Assembly Reports
- Status of Executive Director's Position

10:00 a.m.

Joint SLAT/SEC Meeting

- Introductions
- Overview of Strategic Planning Requirement and Previous Plan/Report
- Facilitated Small Group Work Sessions
 - System of Care
 - Data Informed Decision Making
 - Operational Effectiveness and Accountability
- Report Out
- **Action Item** – Adoption of Goals and Strategies

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**STATE EXECUTIVE COUNCIL (SEC)
THE CHILDREN'S SERVICES ACT
Virginia Department of Taxation
1957 Westmoreland Street
Richmond, VA
Thursday, September 17, 2015**

SEC Members Present:

The Honorable William A. (Bill) Hazel, Jr., M.D., Secretary of Health and Human Resources
The Honorable Jennifer Wexton, Member, Senate of Virginia
The Honorable Mary Biggs, Vice-Chair, Montgomery County Board of Supervisors
The Honorable Richard "Dickie" Bell, Member, Virginia House of Delegates
Bob Hicks for Dr. Marissa Levine, Commissioner, Virginia Department of Health
Courtney Gaskins, Director of Program Services, Youth for Tomorrow
The Honorable Catherine Hudgins, Member, Fairfax County Board of Supervisors
The Honorable Robert "Rob" Coleman, Vice-Mayor, City of Newport News
Cindi Jones, Director, Department of Medical Assistance Services
Maurice Jones, City Manager, City of Charlottesville
Greg Peters, President and CEO, UMFS
Jeanette Troyer, Parent Representative
Andrew Block, Director, Department of Juvenile Justice
John Eisenberg for Steven Staples, Ed.D., Superintendent of Public Instruction, Virginia Department of Education
The Honorable Anita Filson, Juvenile and Domestic Relations District Court Judge, 25th Judicial District
Melissa Peacor, County Executive, Prince William County (*by conference call*)
Margaret Schultze, Commissioner, Virginia Department of Social Services

SEC Members Absent:

Lelia Hopper for Karl Hade, Executive Secretary of the Supreme Court of Virginia
Janice Schar, Parent Representative
Debra Ferguson, Ph.D., Commissioner, Department of Behavioral Health and Developmental Services

Other Staff/SLAT Members Present:

Eric Reynolds, Assistant Attorney General, Office of the Attorney General
Ron Belay, Chair, State and Local Advisory Team
Scott Reiner, Interim Executive Director, OCS
Stephanie Bacote, Program Audit Manager, OCS
Annette Larkin, Program Auditor, OCS
Brady Nemeyer, Program Consultant, OCS
Marsha Mucha, Administrative Staff Assistant, OCS

Call to Order and Approval of Minutes

Secretary Hazel called the meeting to order at 9:30 a.m., welcomed new members, and asked for introductions. A quorum was present. Dr. Hazel introduced Daniela Lewy, a Claude Moore Fellow, working with the Children's Cabinet on the Petersburg Schools project.

Secretary Hazel reported that Melissa Peacor, a new local government representative to the SEC, had made a request of the SEC that she be allowed to participate in today's meeting via phone call. She was not able to attend in person as she is recovering from surgery and could not drive to Richmond. If approved by the Council, she would be participating from her home. Her request to participate via phone call was approved without objection.

Secretary Hazel reported on the recent passing of Chris Spanos. A moment of silence was observed in memory of his passing.

The minutes of the June 18, 2015 meeting were approved without objection.

Secretary Hazel reported that 2015 has been one of the busiest years for Health and Human Resources. He asked members to provide brief updates on programs and activities within their agencies and on collaborations with other agencies both within the secretariat and with agencies in other secretariats.

Public Comments

Public comments were received from the following individuals:

- Bill Elwood representing the Virginia Coalition of Private Provider Associations (VCOPPA) and the Virginia Association of Independent Specialized Education Facilities (VAISEF)
- Amy Woolard representing Voices for Virginia's Children
- Cecelia Kirkman representing SEIU Healthcare

Executive Director's Report

Scott Reiner reported on the following items:

- *Projected FY15 final expenditures* – Projected final expenditures for FY15 are expected to increase by approximately \$24M over FY14. The number of children served has increased along with an increase in expenditures in special education private day placements.
- *Expected Budget Requests for CSA* – A number of budget requests will be proposed including additional support for local CSA administrative costs as recommended by the SEC; increasing the MEL and funding to add two auditor positions; and collaborative planning with DJJ to increase use of protected funds to provide greater intervention with certain at-risk populations by supporting evidence-based interventions and removing the local match requirements on those funds.
- *Final FY15 training summary* – The final report of OCS Training Activities was distributed covering OCS training activities for FY15. The total number of participants trained during FY15 was 2,052.

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- *Policy Manual for the Children's Services Act* - Several copies of the Policy Manual were available for SEC member review. The Manual is available on the CSA website. Individual copies will be available to members by request.
- *Plans for Integration of Local Reporting (data and expenditures)* – OCS has begun planning for this project with projected implementation in FY17.

Status of the OCS Audit Program

Stephanie Bacote, OCS Audit Program Manager reported. She presented a period assessment summary for FY13 – 15 along with the OCS Audit Plan for FY16. During her report, Mrs. Bacote noted that the three-year audit plan cycle was extremely ambitious given the limited resource allocations, the magnitude of audit coverage, and the overall complexity of the CSA program.

Mrs. Bacote further reported that the audit staff strives to create effective working relationships with state and local partners to identify potential areas of concern, develop recommendations to address those concerns, and to implement improvements in a timely manner. Feedback received from clients regarding the audit process and the quality of the audits has been consistently positive.

Report on Increasing Public Awareness of CSA and Access to Multidisciplinary Planning

Brady Nemeyer reported on behalf of the Work Group. He provided background information on the need for the work group and reported that the group's charge was to identify and recommend actions by which the SEC can improve family and public awareness about CSA on the local level, and to identify and recommend actions by which the SEC can ensure a coordinated, consistent, and timely point of entry to the public service system for families in every community across the Commonwealth.

The Work Group presented the following recommendations to the SEC:

- Use of Model Family Referral Policy (*as stated in Recommendation 1*) – Direct access for families to FAPT through CSA offices. Of note: the 2015 General Assembly requires local CPMTs to establish a process for parents to refer children to the local CSA teams. The Model Family Referral Policy is available to localities as an option in meeting this requirement.
- Improvement of public awareness of CSA – Local CSA offices should consider meeting with identified stakeholders in order to provide information on local processes for CSA and FAPT.
- Use of best practices – Use of protected funds; FAPT should be the entity determining CSA eligibility, use of written materials (brochures) to assist families in understanding the local CSA process.
- Suggested topics for localities to consider displaying on their website (i.e. contact information for local CSA office; information about CSA, CSA eligibility requirements and parental co-pay policy).

After hearing the report, SEC members accepted the report for distribution without objection.

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State and Local Advisory Team (SLAT) Report

Ron Belay reported that he will continue to serve as Chair of SLAT for the upcoming fiscal year. Tamara Temoney will serve as Vice-Chair. He presented two items for SEC approval:

- Updated SLAT bylaws which incorporate statutory changes effective July 1, 2015.
- Nominations to SLAT – Kellie Evans and Shannon Updike to serve as private provider alternate representatives.

Both items were approved by the SEC without objection.

Update on SEC Governance Study

Secretary Hazel reported that the Work Group has met once and would be meeting again today after the SEC meeting. At the first meeting, Al Wilson from the Attorney General's Office made a presentation on supervisory boards versus policy boards. Some of the items currently being discussed include membership and composition of the SEC. The Performance Management Group at VCU is facilitating the meetings.

Update of SEC Bylaws

Mr. Reiner noted that members had a marked-up copy of proposed changes to the SEC bylaws. He further noted that the changes incorporate the change in name to the Children's Services Act and reflect other technical changes.

The updated SEC bylaws were approved without objection.

Electronic Participation Policy

Mr. Reiner reported that the SEC has previously not had a formal policy regarding individual participation in SEC meetings by electronic means. The proposed policy being presented today would meet that need. Several questions were raised specific to whether or not the member participating by electronic means would be considered part of the quorum and whether or not that person would be able to vote if they were not participating from a public place.

After additional discussion, the proposed policy was tabled to address the questions raised and to add further clarification. The revised proposed policy will be on the agenda for a future SEC meeting.

Report to the General Assembly on Funding Educational Costs for Students Placed in Psychiatric or Residential Treatment Facilities for Non-Educational Reasons

Greg Peters reported on behalf of the Work Group. He noted that the report is required pursuant to Item 279 (N) of the Appropriation Act. Mr. Peters reported that, at the last SEC meeting, a small work group of SEC members was appointed to review the draft report before presentation at today's meeting.

Mr. Peters reported that the circumstances leading to this situation have evolved over the past 15 years as children have had access (through Medicaid) to psychiatric and/or residential treatment

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facilities (PRTFs) without involvement of local CSA structures and processes. As a result, children have and are being placed in RTFs through Medicaid outside of the CSA process and without public funding to pay for educational services.

Both the General Assembly and the SEC have identified this issue as needing a resolution. Several task forces and work groups have attempted to address the issue over the past year. Public comment has also been solicited. The report presented today summarizes the consensus from this process and provides the following recommendations:

- Allocation of state general funds to cover the full cost (no local match) of educational services for children placed through Medicaid without CSA involvement in a PRTF. This should be a short-term solution while additional work is completed to fully integrate “Medicaid-only” placements into the CSA system or to determine another funding mechanism.
- Consideration of elimination or recalculation of the local Medicaid match requirements for children placed through CSA in PRTFs.
- Development and implementation of a practical, short-term data collection project that would provide necessary information about the process of accessing residential treatment.

At the conclusion of the report a motion was made by Greg Peters, seconded by Catherine Hudgins and carried to submit the report as required by the Appropriation Act.

Request for Multi-Disciplinary Teams

Mr. Reiner reported that two requests for multi-disciplinary teams had been received and vetted by OCS staff. The requests are being presented to the SEC today for their consideration and approval:

- *Chesterfield/Colonial Heights* MDT would serve as an intake/triage team with the intent to meet only once in regard to an individual child/family to make a determination of CSA eligibility and to recommend services while following all aspects of CSA policies.
- *Campbell County* MDT (referred to as the Truancy Review Team) would receive referrals when state law requires intervention by the school, upon an absence following the sixth unexcused absence.

Both MDT requests were approved by the SEC without objection.

Membership of SEC Committees

Secretary Hazel reported that, with the recent changes in membership to the SEC, the memberships to the standing committees needed to be updated. Currently the SEC has three committees: Executive Committee, Finance Committee and Outcomes Committee.

Secretary Hazel called for volunteers: Greg Peters, Rob Coleman, Cindi Jones (designee Karen Kimsey) were added to the Executive Committee to serve with existing members Secretary Hazel, Andy Block, Dickie Bell and Margaret Schultze. Maurice Jones and Courtney Gaskins were added to the Outcomes Committee to serve with existing members Jeanette Troyer and Rob Coleman.

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Members were asked to contact Scott Reiner if they wish to serve on one of the committees.

Other Business

Margaret Schultze (Commissioner) and Carl Ayers (Director of the Division of Family Services), VDSS reported on Fostering Futures which, if approved by the General Assembly, would provide the Commonwealth the ability to draw-down federal funds to expand foster care services to youth up to age 21 . The expanded services would assist these youth with the transition to adulthood and help them become more self-sufficient.

A motion was made by Greg Peters, seconded by Catherine Hudgins and carried to provide a letter of support for the initiative from the SEC. SEC members will also be provided additional information on Fostering Futures.

Next Meeting and Adjournment

Secretary Hazel reported that he will not be available for the December 17 SEC meeting. An alternate date of December 3 was proposed. The meeting would be a joint meeting of the SEC and SLAT to work on the Biennial Plan.

There was no objection to the change in meeting date.

There being no further business the meeting was adjourned at 12:05 p.m.

**Recommendations for the State Executive Council for
Children's Services Work Group
Approved by the Work Group on October 13, 2015**

1. The State Executive Council should remain as a supervisory council as presently configured.
2. The chair of the State and Local Advisory Team should be added as a voting member to the State Executive Council.
3. A representative who has previously received services through the Children's Services Act should be added as a voting member to the State Executive Council, appointed by the Governor, with recommendations being solicited from, but not limited to, the Virginia Department of Education, Virginia Department of Social Services, and the Virginia Chapter of the National Alliance on Mental Illness (NAMI). This will require a change to §2.2-2648(B), Code of Virginia.
4. A representative who has previously received services through the Children's Services Act should be added as a voting member to the State and Local Advisory Team, appointed by the State Executive Council, with recommendations being solicited from, but not limited to, the Virginia Department of Education, Virginia Department of Social Services, and the Virginia Chapter of the National Alliance on Mental Illness (NAMI). This will require a change to §2.2-5201, Code of Virginia.
5. As funding streams and funding decisions are the province of the General Assembly, no recommendation is made concerning the role of the Council with regard to funding streams.
6. The current relationship between the Council and the executive branch of state government through the designation of the Secretary of Health and Human Resources as the chair of the Council and the designated membership of executive branch members is appropriate and no changes are recommended.
7. Congruent with the recommendation that State Executive Council remain a supervisory council, the Council should not have the authority to promulgate regulations through the Administrative Process Act. The Council should however, develop clear guidelines for public participation in its process of developing and adopting policy. These guidelines should include specific time frames for various stages in the process, expectations for public notice and public comments, and expectations for consideration of fiscal impact on local government.

State Executive Council for Children's Services

Notice of Intent to Develop Policy

Date/Time to Be Considered by SEC: December 3, 2015, 9:30 AM, EST

Name of Proposed Policy:

Public Participation in the Development of Policy by the State Executive Council (SEC) for Children's Services

Basis and Purpose of the Proposed Policy:

A work group convened in response to the 2015 Appropriation Act issued a final recommendation that: ". . . The Council should however, develop clear guidelines for public participation in its process of developing and adopting policy. These guidelines should include specific time frames for various stages in the process, expectations for public notice and public comments, and expectations for consideration of fiscal impact on local government."

Such guidelines or SEC policy fall under the authority of the SEC as provided for in §2.2-2648.D.4. of the Code of Virginia which states that the State Executive Council for Children's Services shall: *"Provide for a public participation process for programmatic and fiscal guidelines and dispute resolution procedures developed for administrative actions that support the purposes of the Children's Services Act (§2.2-5200 et seq.). The public participation process shall include, at a minimum, 60 days of public comment and the distribution of these guidelines and procedures to all interested parties."*

The proposed policy describes the specific requirements of how the public will have input into policy development of the SEC and incorporates relevant elements of the Administrative Process Act (§2.2-4000 et seq. of the Code of Virginia) and addresses key concerns of CSA stakeholders.

Summary of the Proposed Policy:

The proposed policy outlines a process and requirements for public participation in all policy development by the SEC. This process includes clear definitions of activities, a multi-phase process that will provide for public input at several points in time, and specific time frames for each phase and activity in the proposed process. It also outlines technical mechanism by which public input will be solicited, collected and made available.

Preliminary Fiscal Impact Analysis:

There is no anticipated fiscal impact of this policy for either the Commonwealth or local governments.

Participation in Meetings of the State Executive Council for the Children's Services Act (SEC) from Remote Locations Not Open to the Public under Virginia Code § 2.2-3708.1

Individual members of the SEC may participate in meetings of the SEC, or public meetings of any committees established by the SEC, by electronic means from a remote location not open to the public, as permitted by Virginia Code § 2.2-3708.1. This policy shall apply to the entire membership and without regard to the identity of the member requesting remote participation or the matters that will be considered or voted on at the meeting. Members who participate in a meeting in accordance with this policy shall be able to discuss and vote on all matters before the SEC, and otherwise fully participate in the meeting as if physically present.

- A. An individual member may participate in a meeting of the SEC through electronic communication from a remote location not open to the public, subject to the requirements set forth herein, only for the following reasons:
 - 1. an emergency or personal matter prevents the member from attending the meeting in person;
 - 2. a temporary or permanent disability or other medical condition prevents the member from attending the meeting in person; or
 - 3. the member's principal residence is more than 60 miles from the meeting location as identified in the public notice required for the meeting.
- B. The member requesting to participate through electronic communication from a remote location not open to the public must notify the SEC chair on or before the day of the meeting.
- C. In order for any member to be approved to participate in a meeting of the SEC through electronic communication from a remote location not open to the public, a quorum of the SEC must be physically assembled at the primary or central meeting location identified in the public notice required for the meeting.
- D. The reason the member is unable to attend the meeting and the remote location from which the member participates shall be recorded in the meeting minutes.
- E. Arrangements shall be made for the voice of the remote participant to be heard by all persons at the primary or central meeting location.
- F. Members participating through electronic communication from a remote location not open to the public due to emergencies or personal matters may participate for such reasons for no more than two meetings or 25 percent of the meetings of the SEC each calendar year, whichever is fewer.
- G. Individual participation from a remote location not open to the public shall be approved unless such participation would violate this policy or the provisions of the Virginia Freedom of Information Act (FOIA). If a member's participation from a remote location is challenged, then the SEC shall vote whether to allow such participation. If the SEC votes to disapprove of the member's participation because such participation would violate this policy, such disapproval will be recorded in the minutes with specificity.

This policy was adopted by the SEC at its meeting on _____.

**State Executive Council Committee Membership
Effective November 2015**

Executive Committee

The Executive Committee assists with the establishment of the agenda for the SEC meetings, preliminary consideration of policy proposals for the Council, and leads in the hiring and oversight of the Executive Director.

Secretary Hazel
Delegate Bell
Andrew Block
Rob Coleman
Cindi Jones (designee Karen Kimsey)
Greg Peters
Margaret Schultze

Finance and Audit Committee

The Finance and Audit Committee assists with oversight of the annual CSA Service Gap Survey, review and recommendations regarding the CSA budget and policy recommendations as they involve fiscal matters, and reviews and makes recommendations to the Executive Director about audit findings.

Currently no members.

Outcomes Committee

The Outcomes Committee works to identify and provide oversight to the development and publication of outcome indicators for the CSA.

Courtney Gaskins
Maurice Jones
Jeanette Troyer

Request to the State Executive Council (SEC) for Approval of an Alternate Multi-Disciplinary Team (MDT)

On September 14, 2015, the Office of Children's Services (OCS) received a formal request (*"Request for State Executive Council Approval of a Collaborative Multi-Disciplinary Team(s)"*) for consideration and approval of an alternate Multi-Disciplinary Team to function as a Family Assessment and Planning Team (FAPT). The request was submitted by Juli Gibson, chairperson of the Rockbridge Area Community Policy and Management Team (CPMT). The Rockbridge Area CPMT represents the County of Rockbridge and the Cities of Buena Vista and Lexington. A copy of the "Multidisciplinary (MDT) Meeting Procedures" was provided for OCS review. A brief summary of the request and the procedures follow for SEC review and action.

Description of Target Population and Process

The proposed MDT will serve children who are considered to be at risk of truancy, defined as having a history of being truant or having missed a very high number of days such that it is likely the student will be truant. Any child receiving services through the public school system (including those placed in a private day school through an Individual Education Program) in the Rockbridge area may be referred. The purpose of the MDT is to assist children and families address barriers to school attendance and link families to services with the goal of reducing the incidence of truancy. School staff will refer children and families to the MDT and serve in the case management role. The MDT will meet with parents and the child to "help define service goals, service duration and discharge criteria." (*Section 13 Multidisciplinary Meeting Procedures*)

All CSA requirements such as administration of the CANS assessment instrument, development of an individual and family services plan (IFSP) and utilization review will be completed. The team will determine the child's eligibility for CSA as either a "non-mandated" child or may complete the "child in need of services" checklist to determine if the child may be considered "mandated." The child and family will participate in the development of the IFSP and sign indicating they have participated and either approve of or do not agree with the plan.

Membership of MDT

The Rockbridge Area MDT membership will consist of a representative from the local Court Service Unit, the school districts of Rockbridge, Lexington and Buena Vista, Rockbridge Area Community Services Board, a provider and a parent representative. Three members shall constitute a quorum.

Funding Approval and Oversight

The Community Policy and Management Team will continue to have all supervisory and fiscal oversight for CSA-funded services, including authorization of funding and hearing of appeals.

Recommendation

After due consideration, the Office of Children's Services respectfully recommends State Executive Council approval of this request.

APPROVED _____ DATE December 3, 2015

Dr. William A. Hazel, Jr., MD
Chair, State Executive Council

OFFICE OF CHILDREN'S SERVICES

ADMINISTERING THE CHILDREN'S SERVICES ACT



The Children's Services Act (CSA, §2.2-2648 et seq) was enacted in 1993 to create a collaborative system of services and funding for at-risk youth and families.

The CSA establishes local multidisciplinary teams responsible to work with families to plan services according to each child's unique strengths and needs and to administer the community's CSA activities.

The Office of Children's Services (OCS) is the administrative entity responsible for ensuring effective and efficient implementation of the CSA across the Commonwealth.

Guiding principles for OCS include:

- Child and family directed care,
- Equitable access to quality services,
- Responsible and effective use of public funds,
- Support for effective, evidence-based practices, and
- Collaborative partnerships across state, local, public, and private stakeholders.



IMPACT OF THE INCENTIVE MATCH RATE SYSTEM

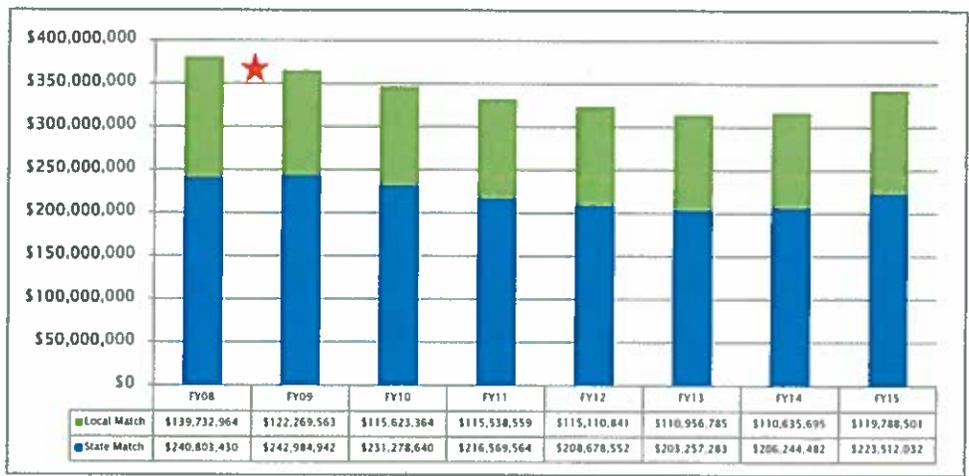
*Annual Report to the Governor and General Assembly, December 2015
In accordance with the Appropriation Act, Item 279 (C)(3)(c)*

Funding for services to children and families under the Children's Services Act (CSA) is a shared responsibility of state and local governments. The incentive-based match rate system was designed to change practices so as to reduce reliance on residential care, serve children in their homes, and invest funds for the development of community based services. The incentive match rate system encourages the delivery of services consistent with the statutory purposes of the CSA, i.e., to:

- preserve and strengthen families;
- design and provide services that are responsive to the unique and diverse strengths and needs of troubled youth and families and;
- provide appropriate services in the least restrictive environment, while protecting the welfare of children and maintaining the safety of the public.

Under the incentive match rate system, a locality's share of residential services is 25% above its base match rate; the locality's share of community-based services is 50% below its base match rate.

Total Net Expenditures Under the Children's Services Act



★ Implementation of the incentive match rate system

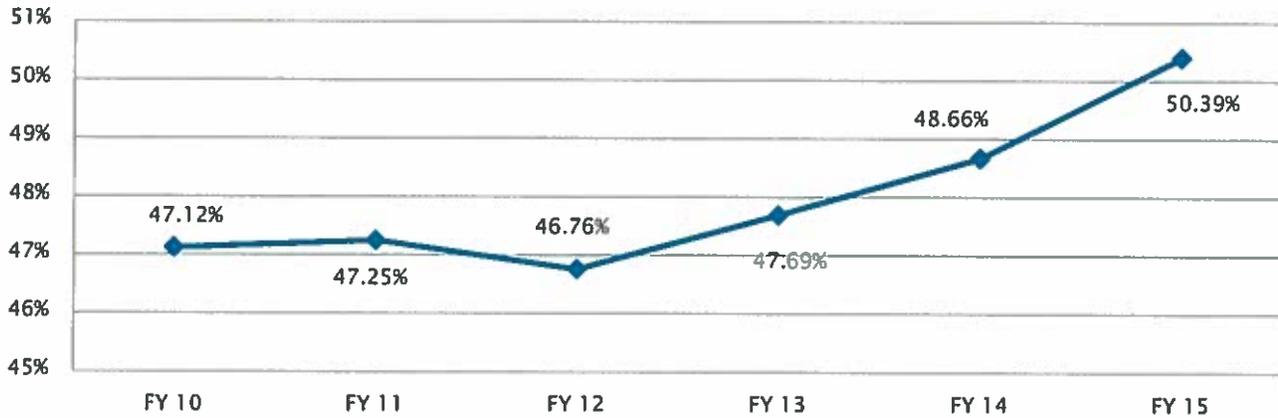
Effective Match Rate

	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15
Effective Local Match Rate	35.8%	33.5%	33.3%	34.8%	35.5%	35.3%	34.9%	34.9%
Effective State Match Rate	64.2%	66.5%	66.7%	65.2%	64.5%	64.7%	65.1%	65.1%

The "effective match rate" reflects the impact of the mix of services at various match rates on the average match rate for all funded services.

IMPACT OF THE INCENTIVE MATCH RATE SYSTEM ON THE CARE AND TREATMENT OF YOUTH

Percent of Youth Served in Community-Based Settings (Target = 50%)



Note: Prior year calculations for Percent of Children Served in Community-Based Settings has been revised to include all community-based services for children who did not receive residential treatment and/or treatment foster care during the reporting period.

This metric reflects youth who have been served within their families and communities (i.e., have not required out-of-home placement including foster care).

OFFICE OF CHILDREN'S SERVICES

ADMINISTERING THE CHILDREN'S SERVICES ACT



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- Collaborative partnerships across state, local, public, and private stakeholders.



UTILIZATION OF RESIDENTIAL CARE UNDER THE CSA

Annual Report to the Governor and General Assembly, December 2015
In accordance with Appropriation Act, Item 279 (B)(2)(d)

Since 2008 several significant strategies have been successful in decreasing the placement of children and youth into residential care. Strategies included implementation of the *Children's Services System Transformation* initiative and an incentive match rate system designed to encourage serving children and youth in community-based settings.

Total CSA Expenditures for Residential Care

	FY12	FY13	FY14	FY15
Temporary Care Facility	\$ 1,596,438	\$ 1,077,147	\$ 960,815	\$ 836,245
Group Home	\$ 21,292,433	\$ 19,026,708	\$ 17,823,470	\$ 18,294,654
Residential Treatment Facility	<u>\$ 27,342,541</u>	<u>\$ 23,153,524</u>	<u>\$ 20,486,591</u>	<u>\$ 22,271,783</u>
TOTALS	\$ 50,231,412	\$ 43,257,379	\$ 39,270,876	\$ 41,402,683

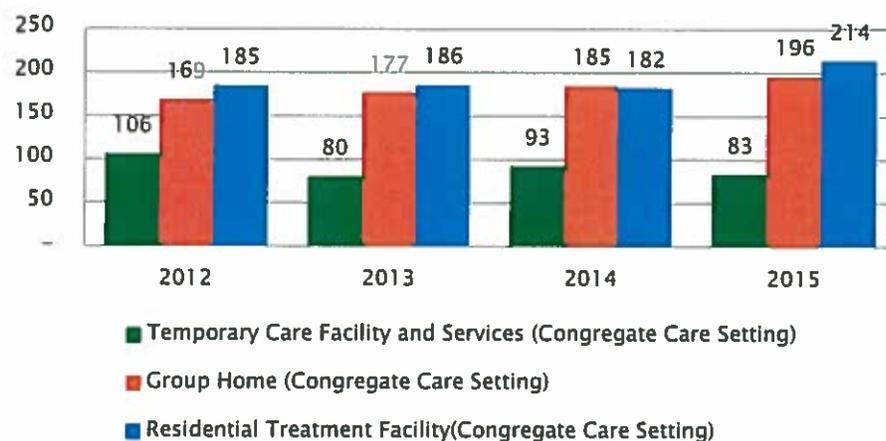
Note: Amounts do not include Title IV-E and Medicaid expenditures.

Number of Youth Served Through CSA in Residential Care

	FY12	FY13	FY14	FY15
Temporary Care Facility	187	145	162	178
Group Home	909	802	861	948
Residential Treatment Facility	1,233	1,176	1,171	1,197
Unduplicated Total	2,065	1,888	1,932	2,020

Total reflects the unduplicated count of youth across all residential settings and excludes youth placed for purposes of special education.

Average Length of Stay (Number of Days) Per Youth in Residential Care



Number reflects the average number of days per youth within the fiscal year (July 1 - June 30).

Utilization of Residential Care by Locality

See following pages

UTILIZATION OF RESIDENTIAL CARE UNDER THE CSA BY LOCALITY, FY2013 - FY2015

FIPS	Locality	UNDUPLICATED YOUTH COUNT/CUMULATIVE DAYS-ACROSS ALL RESIDENTIAL PLACEMENTS											
		FY13				FY14				FY15			
		Youth	Days	Avg. LOS	Expenditures	Youth	Days	Avg. LOS	Expenditures	Youth	Days	Avg. LOS	Expenditures
001	Accomack	9	1,426	158	\$153,145	9	1,952	217	\$216,326	9	2,323	232	\$330,307
003	Albemarle	56	10,351	185	\$1,355,600	50	15,615	312	\$1,198,920	46	17,816	287	\$1,237,370
005	Alleghany	8	1,750	219	\$138,358	6	1,982	330	\$212,943	7	2,032	254	\$112,162
007	Amelia	6	2,196	366	\$56,592	0	0	0	\$0	2	541	270	\$19,004
009	Amherst	5	1,022	204	\$143,976	11	3,698	336	\$209,254	15	5,041	296	\$165,330
011	Appomattox	9	1,815	202	\$160,914	7	1,136	162	\$73,153	7	2,033	225	\$162,936
013	Arlington	46	10,771	234	\$1,081,469	61	14,955	245	\$1,470,110	58	16,073	217	\$1,190,134
015	Augusta	13	2,556	197	\$139,959	16	4,366	273	\$222,546	12	3,130	223	\$175,064
017	Bath	0	0	0	\$0	0	0	0	\$0	1	181	181	\$25,600
019	Bedford County	7	1,610	230	\$194,119	5	764	153	\$82,985	6	1,362	227	\$44,423
021	Bland	4	1,102	276	\$36,013	3	805	268	\$16,334	1	212	212	\$12,199
023	Botetourt	8	1,088	136	\$136,591	9	2,715	302	\$197,354	3	926	308	\$95,267
025	Brunswick	0	0	0	\$0	3	744	248	\$29,950	2	381	190	\$18,545
027	Buchanan	17	4,174	246	\$416,285	24	6,017	251	\$425,923	18	4,684	260	\$485,089
029	Buckingham	3	653	218	\$116,813	6	1,611	269	\$179,144	4	1,429	357	\$178,506
031	Campbell	18	4,564	254	\$583,913	9	1,693	188	\$337,598	13	2,631	202	\$480,812
033	Caroline	10	2,410	241	\$336,778	12	2,636	220	\$416,506	11	2,356	196	\$286,734
035	Carroll	3	625	208	\$98,248	4	810	203	\$124,447	4	680	170	\$63,550
036	Charles City	0	0	0	\$0	0	0	0	\$0	0	0	0	\$0
037	Charlotte	2	428	214	\$34,189	5	953	191	\$68,821	8	1,775	197	\$165,841
041	Chesterfield	21	1,855	88	\$306,242	31	2,418	78	\$587,975	31	2,561	82	\$576,393
043	Clarke	0	0	0	\$0	1	277	277	\$1,418	3	654	218	\$22,427
045	Craig	1	366	366	\$1,071	3	324	108	\$30,690	3	1,113	222	\$57,870
047	Culpeper	22	6,060	275	\$839,310	24	8,073	336	\$752,498	26	10,141	274	\$672,419
049	Cumberland	2	106	53	\$9,743	2	606	303	\$64,680	0	0	0	\$0
051	Dickenson	19	3,194	168	\$394,558	10	1,833	183	\$108,603	12	1,810	150	\$181,437
053	Dinwiddie	9	1,097	122	\$167,203	10	1,617	162	\$161,597	8	1,653	183	\$160,149
057	Essex	6	1,132	189	\$86,348	9	1,842	205	\$94,994	5	845	169	\$78,109
061	Fauquier	11	2,803	255	\$305,135	15	3,897	260	\$244,929	28	8,324	260	\$723,821
063	Floyd	4	910	228	\$69,955	7	1,460	209	\$69,618	3	1,063	265	\$19,757
065	Fluvanna	19	4,192	221	\$720,041	30	6,235	208	\$865,412	17	3,673	216	\$513,617
067	Franklin County	24	6,314	263	\$308,054	28	8,412	300	\$314,853	27	8,727	256	\$360,291
069	Frederick	9	1,998	222	\$206,290	16	3,090	193	\$321,587	18	4,640	220	\$528,095
071	Giles	5	1,066	213	\$252,887	6	1,973	329	\$230,034	6	2,124	303	\$102,794
073	Gloucester	4	1,037	259	\$127,409	4	302	76	\$13,069	2	251	125	\$22,816
075	Goochland	2	660	330	\$49,814	2	464	232	\$26,042	7	882	126	\$131,041
077	Grayson	7	1,725	246	\$132,702	9	1,976	220	\$121,959	5	2,278	325	\$148,210
079	Greene	2	574	287	\$22,867	2	501	251	\$35,779	3	614	153	\$78,106
083	Halifax	21	5,577	266	\$669,486	13	3,979	306	\$434,148	13	4,566	228	\$485,530
085	Hanover	22	4,857	221	\$844,437	11	5,791	526	\$566,100	22	6,533	217	\$439,731
087	Henrico	17	3,298	194	\$338,131	17	4,278	252	\$326,420	19	4,073	203	\$464,165
089	Henry	10	2,487	249	\$285,499	6	1,618	270	\$210,085	9	2,572	257	\$296,906
091	Highland	0	0	0	\$0	1	92	92	\$13,291	1	365	365	\$12,172
093	Isle of Wight	1	65	65	\$3,213	2	250	125	\$46,726	0	0	0	\$0
095	James City	1	366	366	\$58,277	6	1,377	230	\$137,819	7	1,234	176	\$59,487
097	King & Queen	0	0	0	\$0	0	0	0	\$0	1	343	343	\$1,317
099	King George	20	5,607	280	\$266,657	21	5,807	277	\$274,094	13	3,658	281	\$191,825
101	King William	2	77	39	\$14,856	4	820	205	\$81,510	2	483	241	\$95,137
103	Lancaster	10	2,597	260	\$483,811	9	3,415	379	\$329,563	12	5,110	365	\$442,365
105	Lee	6	1,481	247	\$41,762	8	1,217	152	\$28,430	7	1,493	186	\$310,724
107	Loudoun	16	1,622	101	\$310,088	16	1,838	115	\$297,762	18	1,766	80	\$341,482
109	Louisa	9	1,397	155	\$231,848	10	1,453	145	\$155,129	5	1,462	292	\$78,034
111	Lunenburg	7	2,453	350	\$209,929	6	2,580	430	\$141,643	8	2,547	283	\$129,448

UTILIZATION OF RESIDENTIAL CARE UNDER THE CSA BY LOCALITY, FY2013 - FY2015

FIPS	Locality	UNDUPLICATED YOUTH COUNT/CUMULATIVE DAYS-ACROSS ALL RESIDENTIAL PLACEMENTS											
		FY13				FY14				FY15			
		Youth	Days	Avg. LOS	Expenditures	Youth	Days	Avg. LOS	Expenditures	Youth	Days	Avg. LOS	Expenditures
113	Madison	18	4,888	272	\$678,029	20	5,836	292	\$534,204	18	6,890	237	\$591,423
115	Mathews	0	0	0	\$0	1	13	13	\$2,249	2	730	365	\$14,216
117	Mecklenburg	8	1,597	200	\$192,496	9	3,030	337	\$276,581	11	3,186	289	\$236,392
119	Middlesex	0	0	0	\$0	0	0	0	\$0	0	0	0	\$0
121	Montgomery	6	1,104	184	\$133,394	5	1,455	291	\$20,660	3	892	297	\$42,196
125	Nelson	3	525	175	\$3,032	8	983	123	\$14,646	4	348	87	\$13,763
127	New Kent	6	551	92	\$89,181	5	1,361	272	\$97,202	3	1,095	365	\$0
131	Northampton	7	1,946	278	\$134,342	1	148	148	\$22,748	2	477	238	\$77,838
133	Northumberland	0	0	0	\$0	0	0	0	\$0	1	254	127	\$2,171
135	Nottoway	17	4,309	253	\$587,099	10	2,541	254	\$576,335	7	2,260	282	\$226,947
137	Orange	12	2,243	187	\$445,575	10	2,054	205	\$439,843	11	1,972	179	\$378,095
139	Page	7	1,888	270	\$218,494	7	710	101	\$72,853	8	2,099	209	\$193,457
141	Patrick	0	0	0	\$0	0	0	0	\$0	0	0	0	\$0
143	Pittsylvania	13	2,537	195	\$263,381	10	2,648	265	\$231,309	8	1,231	153	\$81,379
145	Powhatan	5	898	180	\$80,330	13	2,105	162	\$237,128	10	3,260	271	\$165,044
147	Prince Edward	2	437	219	\$33,797	2	411	206	\$28,872	3	972	324	\$20,114
149	Prince George	0	0	0	\$0	2	564	282	\$49,824	2	386	193	\$56,997
153	Prince William	102	22,205	218	\$3,967,545	109	11,031	101	\$2,407,696	93	10,119	98	\$2,665,402
155	Pulaski	48	8,601	179	\$1,326,564	28	3,481	124	\$588,114	25	5,421	186	\$463,468
157	Rappahannock	17	4,233	249	\$298,758	12	4,027	336	\$283,702	12	3,311	275	\$190,044
159	Richmond County	1	194	194	\$28,424	1	541	541	\$28,488	2	391	195	\$12,878
161	Roanoke County	9	2,196	244	\$157,849	15	5,104	340	\$289,501	21	4,351	181	\$487,139
163	Rockbridge	9	2,692	299	\$191,156	14	3,229	231	\$338,757	7	1,389	198	\$178,146
165	Rockingham	33	7,839	238	\$817,955	31	7,785	251	\$1,051,737	37	9,415	247	\$977,292
167	Russell	16	3,836	240	\$299,247	11	2,348	213	\$165,966	19	3,761	197	\$116,722
169	Scott	3	373	124	\$10,903	5	673	135	\$93,691	6	1,241	206	\$119,360
171	Shenandoah	15	3,402	227	\$229,079	14	2,481	177	\$109,816	11	2,507	227	\$289,614
173	Smyth	4	368	92	\$41,541	3	668	223	\$6,945	6	884	126	\$133,415
175	Southampton	3	488	163	\$63,058	2	410	205	\$66,986	3	280	93	\$51,892
177	Spotsylvania	45	6,989	155	\$512,821	48	12,377	258	\$1,173,396	46	10,525	219	\$1,243,386
179	Stafford	25	3,981	159	\$349,145	18	3,559	198	\$260,969	12	2,759	212	\$273,056
181	Surry	1	366	366	\$142,828	1	365	365	\$71,323	2	395	197	\$922
183	Sussex	5	1,177	235	\$84,980	0	0	0	\$0	1	507	253	\$4,538
185	Tazewell	4	1,098	275	\$115,050	8	1,972	247	\$183,965	9	2,456	245	\$332,625
187	Warren	5	287	57	\$47,485	8	1,162	145	\$100,963	7	2,070	295	\$95,877
191	Washington	19	4,090	215	\$177,943	16	4,211	263	\$193,473	23	8,209	315	\$203,212
193	Westmoreland	9	2,077	231	\$307,477	11	3,846	350	\$316,418	9	4,440	341	\$224,742
195	Wise	12	2,814	235	\$192,479	20	4,019	201	\$413,652	13	3,969	283	\$391,222
197	Wythe	16	3,808	238	\$299,225	15	3,092	206	\$163,841	12	2,458	204	\$156,641
199	York	3	420	140	\$97,125	5	1,198	240	\$144,329	5	1,194	238	\$75,168
510	Alexandria	12	1,161	97	\$370,928	8	412	52	\$73,053	12	1,671	119	\$182,529
515	Bedford City	1	149	149	\$21,899	0	0	0	\$0	0	0	0	\$0
520	Bristol	32	8,951	280	\$317,480	34	9,267	273	\$226,197	47	16,846	306	\$194,328
530	Buena Vista	4	737	184	\$50,867	5	1,487	297	\$74,649	4	869	173	\$61,054
540	Charlottesville	51	10,854	213	\$1,372,473	44	6,894	157	\$765,809	35	6,012	150	\$723,438
550	Chesapeake	15	1,594	106	\$193,833	14	1,232	88	\$239,410	18	2,706	123	\$302,422
570	Colonial Heights	0	0	0	\$0	0	0	0	\$0	6	439	73	\$108,452
580	Covington	5	1,329	266	\$77,333	6	2,101	350	\$103,785	6	1,787	223	\$98,961
590	Danville	16	3,059	191	\$503,034	20	3,621	181	\$549,839	29	7,635	238	\$902,765
620	Franklin City	4	658	165	\$60,745	1	11	11	\$1,364	1	23	23	\$169
630	Fredericksburg	7	1,134	162	\$113,398	6	270	45	\$63,437	8	1,563	195	\$203,303
640	Galax	4	1,356	339	\$90,310	1	152	152	\$30,670	1	184	184	\$27,010
650	Hampton	0	0	0	\$0	0	0	0	\$0	0	0	0	\$0

UTILIZATION OF RESIDENTIAL CARE UNDER THE CSA BY LOCALITY, FY2013 - FY2015

FIPS	Locality	UNDUPLICATED YOUTH COUNT/CUMULATIVE DAYS-ACROSS ALL RESIDENTIAL PLACEMENTS											
		FY13				FY14				FY15			
		Youth	Days	Avg. LOS	Expenditures	Youth	Days	Avg. LOS	Expenditures	Youth	Days	Avg. LOS	Expenditures
660	Harrisonburg	22	6,263	285	\$584,015	25	5,989	240	\$832,566	21	6,377	303	\$614,571
670	Hopewell	7	2,214	316	\$281,426	9	1,103	123	\$50,450	8	2,034	254	\$155,369
678	Lexington	2	225	113	\$30,760	2	626	313	\$85,875	0	0	0	\$0
680	Lynchburg	54	7,994	148	\$650,352	62	6,431	104	\$778,746	63	6,821	96	\$696,340
683	Manassas City	4	501	125	\$24,628	5	717	143	\$75,783	6	956	159	\$83,759
660	Harrisonburg	22	6,263	285	\$584,015	25	5,989	240	\$832,566	21	6,377	303	\$614,571
670	Hopewell	7	2,214	316	\$281,426	9	1,103	123	\$50,450	8	2,034	254	\$155,369
678	Lexington	2	225	113	\$30,760	2	626	313	\$85,875	0	0	0	\$0
680	Lynchburg	54	7,994	148	\$650,352	62	6,431	104	\$778,746	63	6,821	96	\$696,340
683	Manassas City	4	501	125	\$24,628	5	717	143	\$75,783	6	956	159	\$83,759
685	Manassas Park	1	15	15	\$400	1	60	60	\$15,170	2	465	232	\$44,685
690	Martinsville	1	366	366	\$50,660	0	0	0	\$0	1	293	293	\$6,128
700	Newport News	4	741	185	\$142,912	6	1,014	169	\$109,942	8	1,275	141	\$100,007
710	Norfolk	60	7,054	118	\$899,563	40	4,048	101	\$791,670	67	6,328	80	\$803,676
720	Norton	4	230	58	\$44,185	5	1,472	294	\$84,685	3	299	99	\$35,683
730	Petersburg	21	4,007	191	\$666,865	22	6,091	277	\$834,459	39	9,915	236	\$1,077,829
735	Poquoson	1	366	366	\$56,505	2	332	166	\$59,357	2	730	365	\$82,519
740	Portsmouth	4	1,092	273	\$107,535	4	1,446	362	\$110,743	5	702	140	\$58,788
750	Radford	8	1,404	176	\$207,734	11	2,421	220	\$477,423	10	2,486	226	\$346,660
760	Richmond City	81	15,638	193	\$1,234,387	108	20,975	194	\$1,383,018	146	37,015	213	\$2,541,711
770	Roanoke City	61	16,384	269	\$1,501,897	55	3,566	65	\$924,919	47	14,757	254	\$954,916
775	Salem	7	1,108	158	\$60,933	5	1,137	227	\$26,131	5	382	76	\$56,144
790	Staunton	8	1,263	158	\$104,177	7	1,553	222	\$78,273	7	2,210	245	\$171,620
800	Suffolk	9	1,164	129	\$93,548	7	1,336	191	\$187,936	9	1,220	101	\$265,840
810	Virginia Beach	114	23,438	206	\$2,796,167	118	34,004	288	\$2,962,896	125	38,454	254	\$3,005,590
820	Waynesboro	8	1,108	139	\$141,669	12	2,715	226	\$205,415	14	2,981	175	\$167,592
830	Williamsburg	3	514	171	\$38,469	1	199	199	\$27,382	2	119	59	\$23,664
840	Winchester	4	1,127	282	\$173,959	5	1,494	299	\$105,198	10	2,333	194	\$257,558
1200	Greensville/Emporia	4	753	188	\$80,051	3	711	237	\$58,433	2	592	296	\$24,900
1300	Fairfax/Falls Church	204	32,189	158	\$4,553,910	201	18,914	94	\$3,247,240	209	17,245	72	\$3,261,362
	Totals	1,888	380,111	201	\$43,257,378	1,932	387,506	201	\$39,270,876	2,020	456,992	226	\$41,402,683

OFFICE OF CHILDREN'S SERVICES

ADMINISTERING THE CHILDREN'S SERVICES ACT



The Children's Services Act (CSA, §2.2-2648 et seq) was enacted in 1993 to create a collaborative system of services and funding for at-risk youth and families.

The CSA establishes local multidisciplinary teams responsible to work with families to plan services according to each child's unique strengths and needs and to administer the community's CSA activities.

The Office of Children's Services (OCS) is the administrative entity responsible for ensuring effective and efficient implementation of the CSA across the Commonwealth.

Guiding principles for OCS include:

- Child and family directed care,
- Equitable access to quality services,
- Responsible and effective use of public funds,
- Support for effective, evidence-based practices, and
- Collaborative partnerships across state, local, public, and private stakeholders.



Office of Children's Services
Empowering communities to serve youth

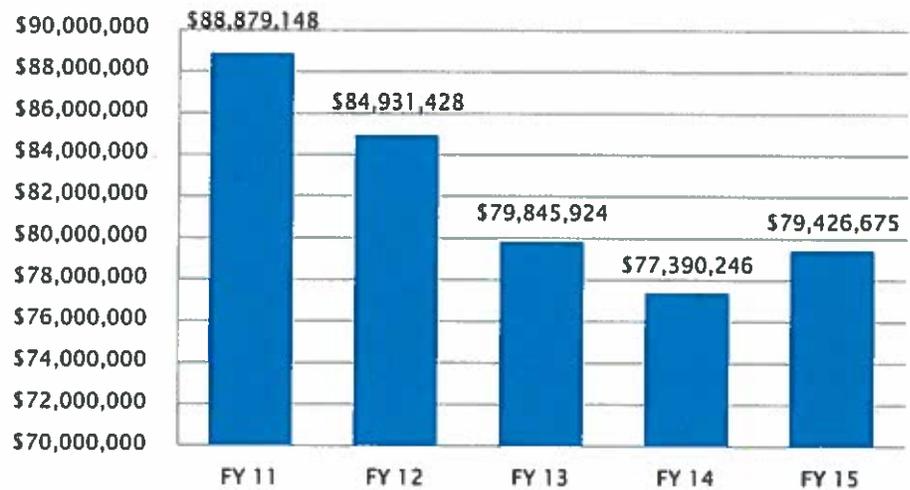
TREATMENT FOSTER CARE SERVICES UNDER THE CSA

Annual Report to the General Assembly, December 2015

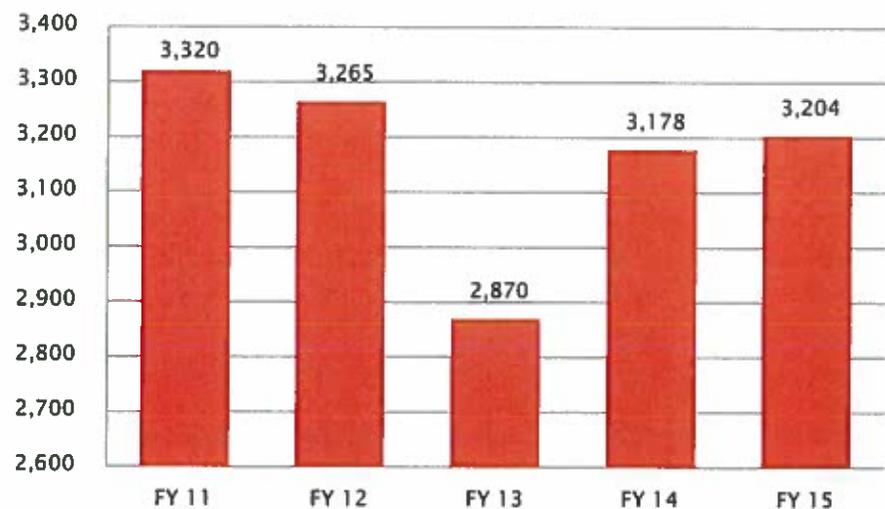
In accordance with Appropriation Act, Item 279 (L)(1)

Treatment foster care is a community-based program where services are designed to address the special needs of children. Services to the children are delivered primarily by treatment foster parents who are trained, supervised, and supported by agency staff. Treatment is primarily foster family based and is planned and delivered by a treatment team. Treatment foster care focuses on a continuity of services, is goal-directed and results-oriented, and emphasizes permanency planning for the child in care.

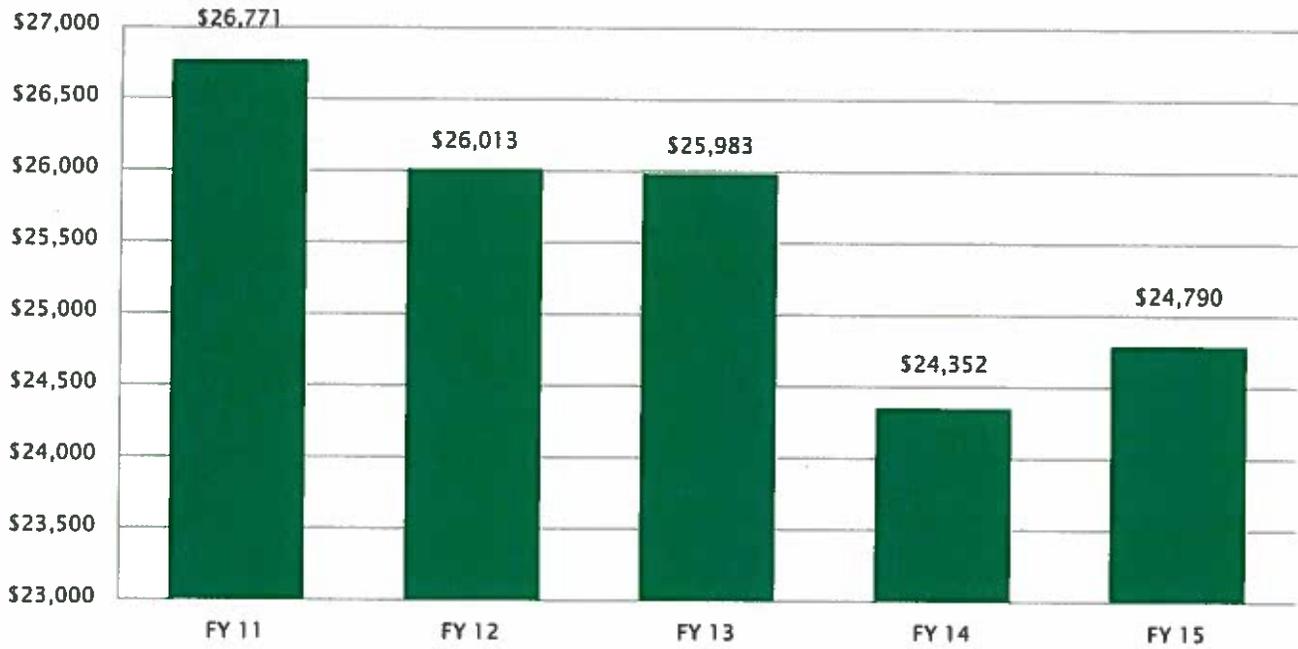
Total CSA Expenditures - Treatment Foster Care



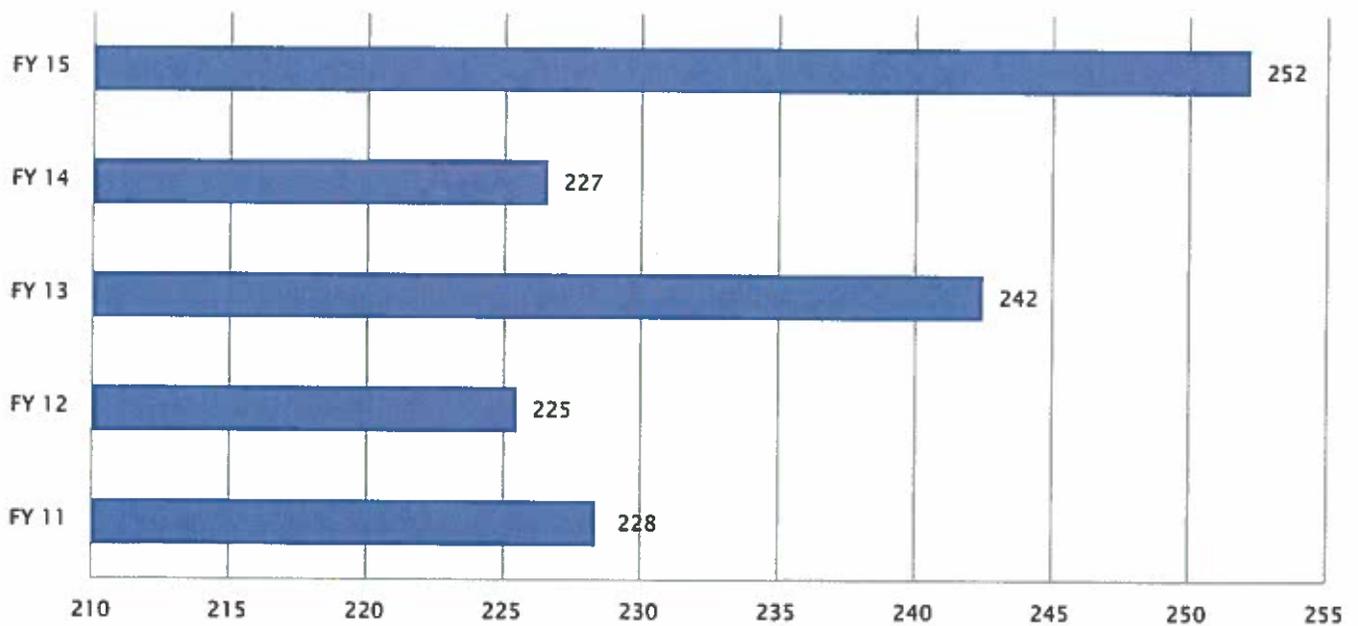
Number of Youth Served - Treatment Foster Care



Average Annual CSA Expenditure Per Child – Treatment Foster Care



Average Length of Stay (Number of Days) Per Child



OFFICE OF CHILDREN'S SERVICES

ADMINISTERING THE CHILDREN'S SERVICES ACT



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- Support for effective, evidence-based practices, and
- Collaborative partnerships across state, local, public, and private stakeholders.



REGIONAL AND STATEWIDE TRAINING REGARDING CSA

*Annual Report to the General Assembly, December 2015
In accordance with 2015 Appropriation Act, Chapter 665, Item 279 (B)(6)*

The mission of the Office of Children's Services (OCS) is to facilitate a collaborative system of services and funding that is child-centered, family-focused, and community based when addressing the strengths and needs of youth and their families in the Commonwealth of Virginia. To support this mission, OCS develops and implements a robust training plan annually. In accordance with the 2015 training plan, the following activities were implemented:

- The 4th Annual Commonwealth of Virginia CSA Conference, "An Informed System of Care" was provided for an audience of 587 participants. Individual training sessions are summarized on pages 5 through 10 of this report.

Participant Summary:

118 out of 131 CSA local entities were represented

State agency participants	46
Local CSA Staff (Coordinator/UR Specialist/Other)	134
Public Agency Case Managers	15
Local Government Representatives	19
Family Assessment and Planning Team Members	123
Community Policy and Management Team Members	81
Private Providers (registrants & sponsors)	61
Advocate, Parent and/or Child Organization	14
Presenters	39

Note: Not all participants identified the category they represented

- Forty-one regional and stakeholder training sessions were provided to 1,480 participants. Training topics, dates, and participant numbers are summarized on pages 2 through 4 of this report.
- Online training materials were made available through the Commonwealth of Virginia's Knowledge Center.
- Site-based technical assistance was provided per requests of local and regional CSA stakeholders.
- Online "OCS Help Desk" was upgraded and maintained.

FUNDS EXPENDED FOR REGIONAL AND STATEWIDE TRAINING

4 th Annual CSA Conference	\$ 35,000
On-line Training/Certification: Uniform Assessment Instrument	\$ 22,000
New CSA Coordinators Academy	\$ 5,715
OCS Staff Development	\$ 4,898
TOTAL*	\$ 67,613

**Total does not include costs for mileage, lodging, and training materials for training sessions conducted by the Office of Children's Services.*

TRAINING FOR CSA REGIONAL AND STAKEHOLDER CONSTITUENTS FISCAL YEAR 2015

(Participant evaluations of training sessions are available for review at the Office of Children's Services)

TOPIC (Trainer, Agency/Organization)	PARTICIPANT GROUP	DATE(S)	NUMBER OF PARTICIPANTS
Technical Assistance Training (CANS and Service Planning) (Carol Wilson)	Pittsylvania County CSA	7/1/14	24
Technical Assistance Training (Policies, Roles/Responsibilities) (Brady Nemeyer/Anna Antell)	Harrisonburg-Rockingham CSA	7/24/14	13
HFW Family Support Partner Training – Arlington, VA (Youth and Family Training Institute)	HFW FSP	9/8/14– 9/10/14	21
HFW Supervisors Training – Richmond, VA (Youth and Family Training Institute)	ICC Providers	9/29/14	41
CSA Overview (Brady Nemeyer)	Magellan Care Managers	10/15/14	48
High Fidelity Wraparound: Introduction (Days 4 – 5) – Bristow, VA (Youth and Family Training Institute)	ICC Providers (Cohorts 4 – 6)	10/15/14– 10/16/14	28
High Fidelity Wraparound: Bridge – Bristow, VA (Youth and Family Training Institute)	ICC Providers (Cohorts 1 – 3)	10/17/14	21
CSA Roles and Responsibilities for DSS Directors (Susie Clare/Scott Reiner)	New Local DSS Directors Learning Experience	10/22/14	19
Technical Assistance Training FAPT and CPMT Roles and Responsibilities (Brady Nemeyer)	Highland County CSA	10/27/14	13
High Fidelity Wraparound: Introduction (Days 4 – 5) – Richmond, VA (Youth and Family Training Institute)	ICC Providers (Cohorts 4 – 6)	10/27/14– 10/28/14	28
High Fidelity Wraparound: Bridge – Bristow, VA (Youth and Family Training Institute)	ICC Providers (Cohorts 1 – 3)	10/29/14	45
High Fidelity Wraparound: Introduction (Days 4 – 5) – Richmond, VA (Youth and Family Training Institute)	ICC Providers (Cohorts 4 – 6)	10/30/14– 10/31/14	28
Where We Are Headed With the Comprehensive Services Act (Susie Clare/Scott Reiner/Brady Nemeyer)	VCOPPA Annual Meeting	11/6/14	50

"The Doctor Is In" – HHR Session (Susie Clare)	Virginia Association of Counties Annual Meeting	11/10/14	15
High Fidelity Wraparound: Introduction (Days 4 – 5) – Rocky Mount, VA (Youth and Family Training Institute)	ICC Providers (Cohorts 4 – 6)	11/12/14– 11/13/14	22
High Fidelity Wraparound: Bridge – Rocky Mount, VA (Youth and Family Training Institute)	ICC Providers (Cohorts 1 – 3)	11/14/14	12
Demystifying CSA (Scott Reiner)	Statewide CASA Conference (Hampton, VA)	11/14/14	40
CSA Update (Susie Clare)	Virginia Commission on Youth	11/17/14	50
ICC Overview (Anna Antell/Rachelle Butler)	James City County FAPT/CPMT	11/18/14	18
Leadership for Navigating the CSA Process (Susie Clare)	New DOE Special Education Directors	1/6/15	47
Webinar: Supporting Family Support Partners (Anna Antell with UMFS, NAMI and DBHDS)	ICC Provider Agencies	2/24/15	39
CSA Overview (Anna Antell)	Family Support Partners at UMFS	3/10/15	5
New CSA Coordinators Academy (Staff plus invited speakers)	Newly hired CSA Coordinators	3/10/15– 3/12/15	25
CSA for Aspiring Leaders of Special Education (Susie Clare)	VDOE	3/12/15	27
4th Annual CSA Conference	All CSA Stakeholders	4/19/15– 4/21/15	587
Child Serving Agencies Panel (Scott Reiner)	NAMI Family and Youth Leadership Summit	5/2/15	75
CSA Overview (Scott Reiner)	Mecklenburg Best Practices Court Conference	5/15/15	60
CSA Overview (Scott Reiner)	Lynchburg Best Practices Court Conference	5/18/15	150
High Fidelity Wraparound: Introduction (Days 1 – 2) Cohort 7 – Richmond, VA (YFTI, Anna Antell)	ICC Providers	5/18/15– 5/19/15	37
Webinar: The New CSA Treatment Foster Care Guidelines (Carol Wilson)	LCPAs, CSA, LDSS	5/20/15	100

High Fidelity Wraparound Refresher – Richmond, VA (Youth and Family Training Institute)	ICC Providers	5/20/15	16
High Fidelity Wraparound Refresher – Richmond, VA (Youth and Family Training Institute)	ICC Providers	5/21/15	24
High Fidelity Wraparound/Intensive Care Coordination (Anna Antell)	Tidewater TFC Providers	5/27/15	13
CSA Overview (Brady Nemeyer)	Tazewell County Best Practices Court Conference	5/29/15	62
CSA Overview (Carol Wilson)	Accomack Best Practices Court Conference	5/29/15	37
High Fidelity Wraparound/Intensive Care Coordination (Anna Antell)	Augusta County FAPT	6/2/15	11
High Fidelity Wraparound/Intensive Care Coordination (Anna Antell)	Staunton FAPT	6/3/15	9
High Fidelity Wraparound: Introduction (Days 3 – 4) Cohort 7 – Richmond, VA (Youth and Family Training Institute, Anna Antell)	ICC Providers	6/15/15– 6/16/15	33
High Fidelity Wraparound Refresher – Rocky Mount, VA (Youth and Family Training Institute, Anna Antell)	ICC Providers	6/17/15	21
Technical Assistance Training FAPT/CPMT Training (Brady Nemeyer)	Henry/Patrick/Martinsville	6/17/15	38
High Fidelity Wraparound Refresher – Charlottesville, VA (Youth and Family Training Institute)	ICC Providers	6/18/15	25

**Total Number of Participants Trained:
(Not including the Annual CSA Conference) 1,390**

**4th ANNUAL CSA CONFERENCE
BREAKOUT TRAINING SESSIONS
APRIL 19 – 21, 2015**

Participant evaluations for training sessions are available for review at the Office of Children's Services

TOPIC	TRAINER	NUMBER OF PARTICIPANTS
Pre-conference Workshop: Seminar for CSA Coordinators "Leading from the Middle"	Terrie Glass Leadership Solutions	81
Keynote Session:	Gary Blau, Ph.D., Chief, Child, Adolescent and Family Branch, Center for Mental Health Services, U.S. Substance Abuse and Mental Health Services Administration	587
Helping Families Heal: A Trauma-Focused, Cognitive Behavioral Therapy Approach	Bailey Evans, M.Ed., LPC Centra, Bridges Treatment Center	21
Strengthening Community Based Programming for Adolescents Who Commit Sexual Harm: Trauma-Informed Strategies	Jamie Austin, MPC, LPC-E, CSOTP Regional Director, Family Preservation Services, Inc/Providence Human Services	44
Centering the Youth Thrive™ Framework – Key Concepts And Applications	Dr. Rose Renteria, Coordinator of Research and Evaluation, PHILLIPS Programs for Children and Families and Youth Thrive™ Expert Panelist, Center for the Study of Social Policy Dr. Andrew Schneider-Munoz, CYC-P, Youth Thrive™ Consultant, Center for the Study of Social Policy, Youth Thrive™ Expert Panelist, Center for the Study of Social Policy, President, Association for Child and Youth Care Practice, Fellow American Association for Children's Residential Centers	8
Effective Child and Family Teams: An Interactive Experience	Katalin Swanson, MS, Care Coordinator and Bethany Bagnell, BSW, Care Coordinator, Loudoun Department of Mental Health, Substance Abuse and Developmental Services	17
Ensuring Cultural Competency: Your Basic Toolkit	J. Patrick Slifka, Director of Training, National Counseling Group, Inc.	2

Engaging the Reluctant Family	Laura Easter, Ph.D., LPC Director of Community Services; Nikki Bowles, LCSW, Community Services Coordinator; and Ann Abell, LCSW, Community Services Coordinator, Elk Hill	57
Children's Mental Health Resource Center: Your GPS for Children's Mental Health	Cristy Corbin, Family Navigator, Children's Mental Health Resource Center	30
The Good Lives Model as Best Practice	Sam Phifer, LCSW, Executive Director New Hope Carolinas	36
Healing Through Assessment and Beyond	Jennifer Surratt, LCSW, Director of Adoptive Family Support; C. Lynne Edwards, LCSW, Clinician; and Rebecca Ricardo, LCSW, Executive Director, Coordinators ² Inc.	32
Traumatic Reenactment: Living in the Unremembered Past	Shaina Miranda, Director of Trauma Informed Care, Hallmark Youthcare	61
Clarifying the Changes to Community Mental Health Rehabilitation Services for Children	Brian Campbell, Senior Policy Analyst/Behavioral Health, Virginia Department of Medical Assistance Services	93
Family Voice and Choice: What Does it Really Mean?	Maria Torres, MSW, Program Manager, Loudoun Department of Mental Health, Substance Abuse and Developmental Services	51
Vicarious Trauma: Exposure to Their Stories	Valerie Koeppel, M.Ed., Director, Youth Advocate Programs, Inc.	49
Building A Local System of Care: What Every CSA Coordinator and CPMT Member Should Know	James Gillespie, LCSW, MPA, System of Care Director; Janet Bessmer, Ph.D., LCP, CSA Manager, Shanise Allen, LCSW, CSA Management Analyst, Fairfax-Falls Church, Fairfax County Human Services Cristy Gallagher, CPMT Parent Representative, Fairfax-Falls Church CPMT	58
Team Building	Kara Brooks, CSA Coordinator Hanover Department of Social Services	17
Pizazz the Positive: A Look at Strengths-Based Practice	Patricia Ann Ronk, TFC Supervisor and Training Coordinator, DePaul Community Resources	30

Strategic Planning In CSA	Terri Glass, President, Leadership Solutions	83
Introduction to Trauma-Informed Practice: A Collaborative Approach to Services	Judy Grundy, MSW, Family Services Training Manager and Sara Snowden, MSW, Family Services Training Developer, Virginia Department of Social Services	25
Collaboration Multiplies Impact: Using Partnerships to Improve Systems of Care In the Central Region of VA	Rachelle Butler, Project Manager, Systems of Care; Sharon Nye, Data Analyst, UMFS	27
	Becky China, CSA Administrator and Steering Committee Member for the SOC Grant and a Parent Representative/Parent Support Partner, UMFS	
Lessons Learned from UR: State and Local Perspectives	Anna Antell, MSW, Program Consultant, Office of Children's Services (OCS)	37
	Beth Tacey, CSA Utilization Review Manager, City of Richmond CSA Office	
Youth in Transition: Improving Outcomes through Collaboration and Connecting the Dots	Paul McWhinney, MSW, ACSW, MAPA, Deputy Commissioner for Programs, Virginia Department of Social Services	48
	Pamela Kestner, MSW, Special Advisor on Families, Children and Poverty, Office of the Secretary of Health and Human Resources	
Psychotropic Medication and Children: It's a Big Deal	Gary Henschen, MD, Chief Medical Officer and Pat Hunt, Director Child and Family Resiliency, Magellan Healthcare	113
Advanced CSA Contracting	Vanessa Lane, Director, Reimbursement, Grafton Integrated Health Network	36
	Becky China, CSA Administrator, City of Richmond	
Applied Behavior Analysis Outcomes in Group Home Settings	Jason Craig, Director of ABA Services for the Grafton Integrated Health Network	8
Partnering for Creative Community Solutions	Greg Peters, President and Chief Executive Officer, UMFS	38

A Conversation with Virginia Juvenile and Domestic Relations Judges	Honorable Leisa Ciaffone, Chief Judge 23 rd Judicial District, Juvenile and Domestic Relations District Court	96
	Honorable Anita Filson, Chief Judge 25 th Judicial District, Juvenile and Domestic Relations District Court	
	Honorable Frank Somerville, Judge 16 th Judicial District, Juvenile and Domestic Relations District Court	
	Lelia Hopper, Director, Court Improvement Program, Office of the Executive Secretary, Supreme Court of Virginia (Moderator)	
Best Practices for Determining Educational Services for Youth in Out of Home Placements: A Multi-Agency Perspective	Pat Haymes, Director of the Office of Dispute Resolution and Administrative Services, Virginia Department of Education	38
	Patricia Popp, Ph.D., State Coordinator, Project HOPE-VA and Clinical Associate Professor, School of Education, College of William and Mary	
	Renee Garnett, Independent Living Specialist, Division of Family Services, Virginia Department of Social Services	
Commission on Youth Study on Private Educational Placements	Amy Atkinson, Executive Director and Leah Mills, Senior Policy Analyst, Virginia Commission on Youth	55
Informing Treatment Goals Using the ACE Survey	Scott Cone, Ph.D., Director of Clinician Operations, Harbor Point Behavioral Health Care	55
CANVaS 2.0 (for Designated Super Users/Report Administrators (DSU/RAs) only)	Carol Wilson, Program Consultant, Office of Children's Services	72
CSA Service Names and Definitions	Brady Nemeyer, Program Consultant, Office of Children's Services	98
Trauma Informed Care	Nina Marino, MSW, LCSW, Director of Treatment Foster Care and Adoption, Lutheran Family Services of Virginia	44

Overview of the New CSA Treatment Foster Care Guidelines	Carol Wilson, Program Consultant, Office of Children's Services	85
	Phyllis Savides, Albemarle County Department of Social Services Marcy Johnson, UMFS; Tom Hall, DePaul; Mills Jones, Goochland CSA; and Kellie Evans, The UP Center	
Lessons from Managed Behavioral Health Care	William Phipps, MSW, LCSW, General Manager; Stacey Gill, Director of Clinical Services; and Jim Forrester, Director, System of Care, Magellan of Virginia	41
Building a Network of Providers for a CSA System of Care	Barbara Martinez, CSA Contracts Coordinator for the Fairfax-Falls Church CPMT	16
	Tracy Davis, Contracts Analyst and Ameer Vyas, Contracts Analyst, Fairfax Department of Administration of Human Services, Contracts and Procurement Management	
Beyond FAPT and MDT: Establishing a Framework for Successful High Fidelity Wraparound	Joseph Wilson, MSW, Executive Director, Loudoun County Community Services Board	45
	Kiran Dixit, LCPC, Partner and Ayesha Bajwa, MS,Ed. Partner at STRATIGIX Consulting	
	Heather Dziewulski, Child Services Administrator, Loudoun County Department of Family Services	
	Ellen Rider, Board President, Family Alliance Network of Loudoun County	
	Katalin Swanson, MS, Care Coordinator, Loudoun County Department of Mental Health, Substance Abuse and Disability Services	
Overview of the Local CSA Training Academy	Betsy Clark, CSA Administrator, Hampton CSA/Hampton Department of Social Services	26

CSA Program Audits – Self Assessment Workshop Presentation	Stephanie Bacote, Program Audit Manager, Office of Children’s Services	19
Building Your Community’s System of Care Strategic Plan	Karen Reilly-Jones, LCSW, CSA Administrator, Chesterfield/Colonial Heights CSA	26
Maximizing Vocational and Independent Living Skills for Young Adults with Autism	Crystal Collette, MS, BCBA, LBA, Coordinator of Autism Services, Central Autism Programs, Rivermont Schools	35
Using Concurrent Planning to Increase Timeliness to Permanency	Em Parente, Foster Care Program Manager, Virginia Department of Social Services Jenny Jones, Chief of Services, Charlottesville Department of Social Services	23
The Agony and the Ecstasy of Regional CSA Collaborations	Summer Tetterton, M.Ed., LPC, NCC, CSA Coordinator, Campbell County Youth, Adult and Community Services	11
Collaboration of Title IV-E	Laura Polk, Program Manager Title IV-E, Virginia Department of Social Services	53

NOTE: conference participants had the opportunity to participate in up to six breakout sessions in addition to the Keynote Session

OFFICE OF CHILDREN'S SERVICES

ADMINISTERING THE CHILDREN'S SERVICES ACT



The Children's Services Act (CSA, §2.2-2648 et seq) was enacted in 1993 to create a collaborative system of services and funding for at-risk youth and families.

The CSA establishes local multidisciplinary teams responsible to work with families to plan services according to each child's unique strengths and needs and to administer the community's CSA activities.

The Office of Children's Services (OCS) is the administrative entity responsible for ensuring effective and efficient implementation of the CSA across the Commonwealth.

Guiding principles for OCS include:

- Child and family directed care,
- Equitable access to quality services,
- Responsible and effective use of public funds,
- Support for effective, evidence-based practices, and
- Collaborative partnerships across state, local, public, and private stakeholders.



SPECIAL EDUCATION SERVICES UNDER THE CSA

Annual Report to the General Assembly, December 2015

In accordance with Appropriation Act, Item 279 (L)(2)

Children and youth with disabilities placed for purposes of special education in approved private school educational programs are included in the CSA target population and are eligible for funding (Code of Virginia §2.2-5211).

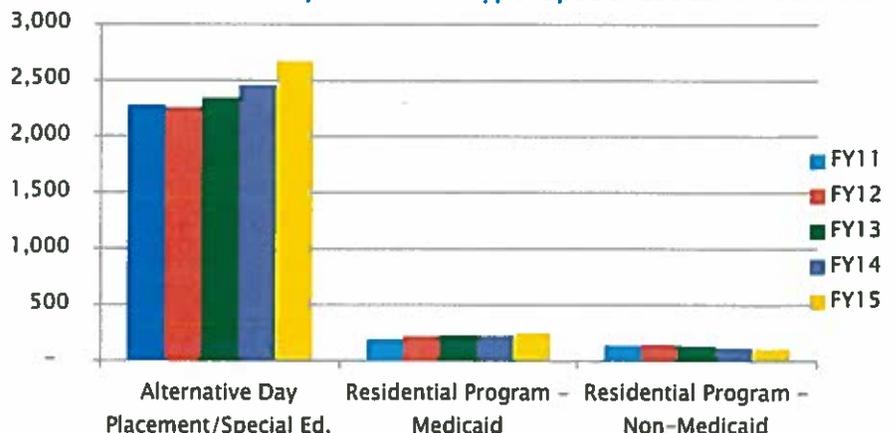
Average Annual CSA Expenditure Per Child - Special Education Services



Net CSA Expenditures by Placement Type - Special Education Services

	2013	2014	2015
Private Day School	\$ 85,521,890	\$ 92,737,764	\$ 104,089,305
Residential Program - Medicaid	\$ 6,439,137	\$ 7,487,250	\$ 8,079,405
Residential Program - Non-Medicaid	\$ 9,263,610	\$ 6,538,125	\$ 7,794,281
Total	\$ 101,224,637	\$ 106,763,139	\$ 119,962,991

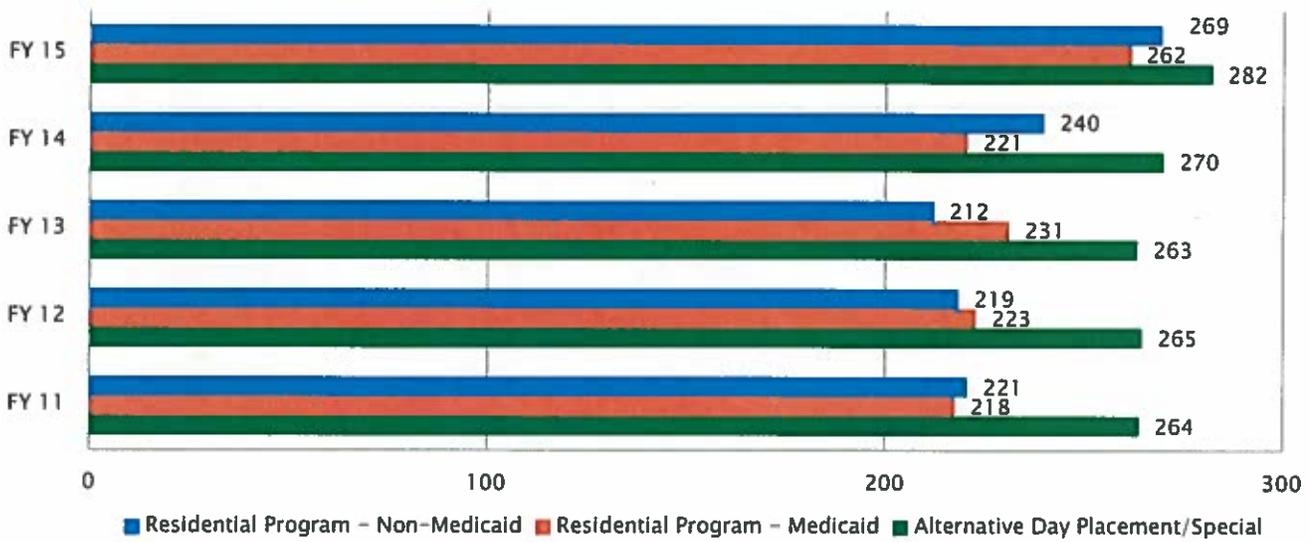
Number of Youth Served by Placement Type: Special Education Services



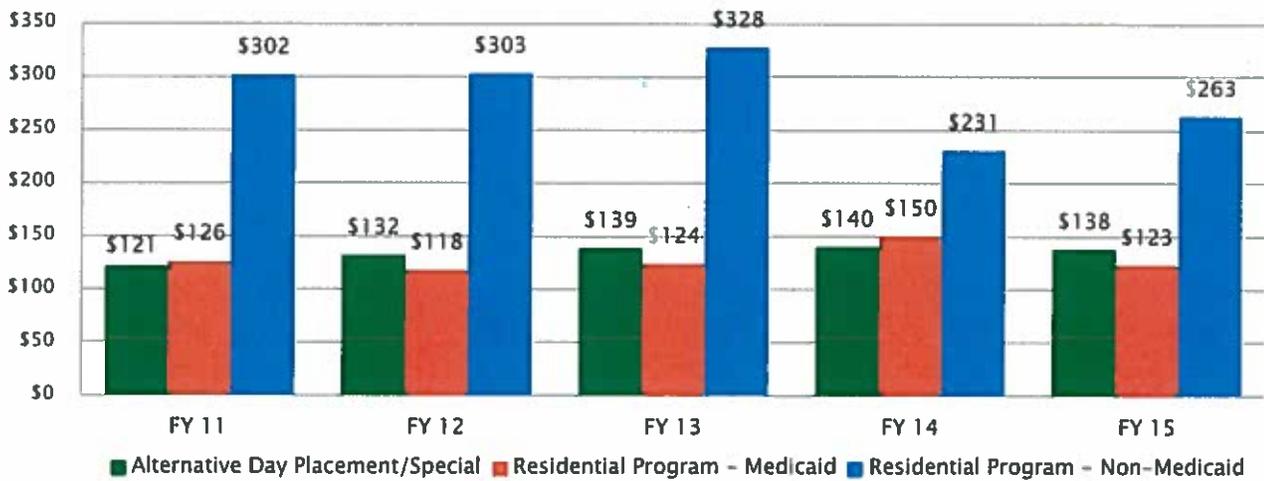
FY2015 unduplicated count of youth who received services in accordance with an Individualized Education Program (IEP) requiring private school placement = 2883.

SPECIAL EDUCATION SERVICES FUNDED UNDER THE CHILDREN'S SERVICES ACT

Average Length of Stay (Number of Days) by Placement Type

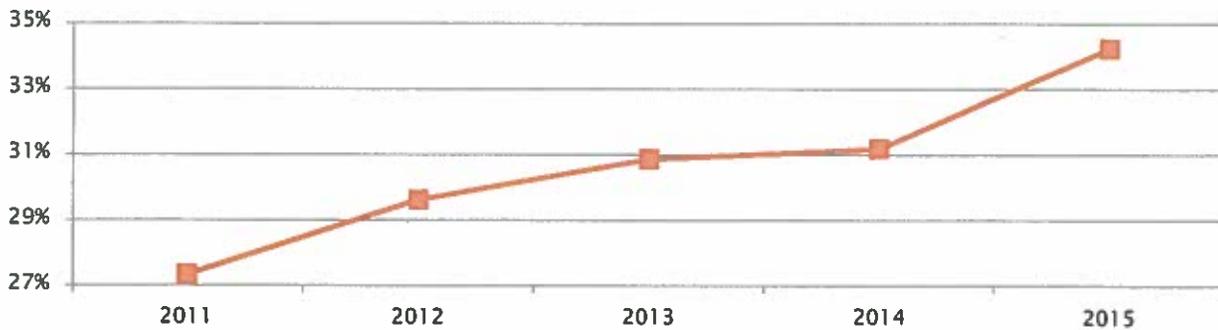


Average Cost Per Child Per Day by Placement Type



Note: Costs reflect CSA expenditures only, i.e., do not include Medicaid expenditures for treatment services.

Percentage of Special Education Population Designated as Autistic (in the CSA Data Set)



OFFICE OF CHILDREN'S SERVICES

ADMINISTERING THE CHILDREN'S SERVICES ACT



PROGRESS REPORT ON THE CHILDREN'S SERVICES ACT

Biennial Report to the General Assembly, December 2015

In accordance with 2015 Appropriation Act, Chapter 665, Item 279 (H)

The Children's Services Act (CSA, §2.2-2648 et seq) was enacted in 1993 to create a collaborative system of services and funding for at-risk youth and families.

The CSA establishes local multidisciplinary teams responsible to work with families to plan services according to each child's unique strengths and needs and to administer the community's CSA activities.

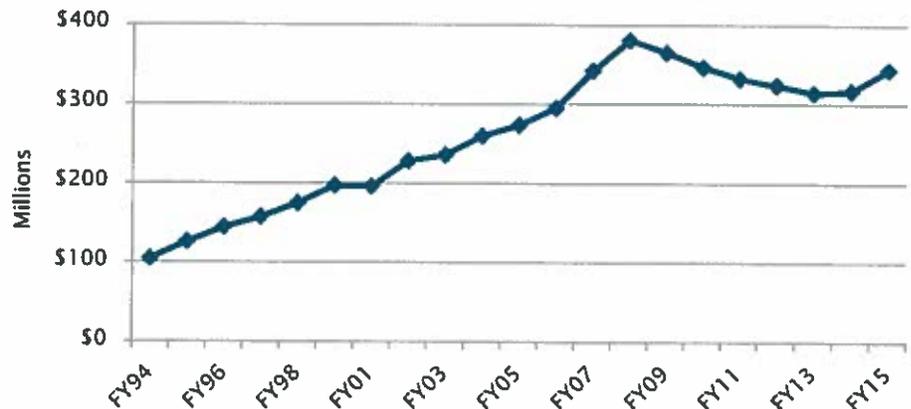
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Guiding principles for OCS include:

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- Support for effective, evidence-based practices, and
- Collaborative partnerships across state, local, public, and private stakeholders.



Exhibit 1. Total Expenditures Under the CSA, FY1994 - present



Additional Contributions to CSA Funded Services

	FY14	FY15
Medicaid (Treatment Foster Care, Residential Care)	\$ 78,716,973	\$ 90,767,468
Title IV-E (Foster Care Maintenance)	\$ 49,940,930	\$ 53,230,757

These alternate funding sources are utilized for eligible youth and eligible services when available. Medicaid and Title IV-E include substantial federal financial contributions.

State Funding Outside of the CSA State Pool

	FY14	FY15
Children's Mental Health Initiative Funds	\$ 5,648,128	\$ 5,648,128
Promoting Safe & Stable Families Funds*	\$ 5,568,262	\$ 5,632,642
Virginia Juvenile Community Crime Control Act Funds	\$10,102,980	\$ 10,379,926
TOTAL	\$23,911,311	\$22,020,228

*approximately 75% Federal Funds

Exhibit 2. CSA Pool Fund Expenditures by Primary Mandate Type - FY2015

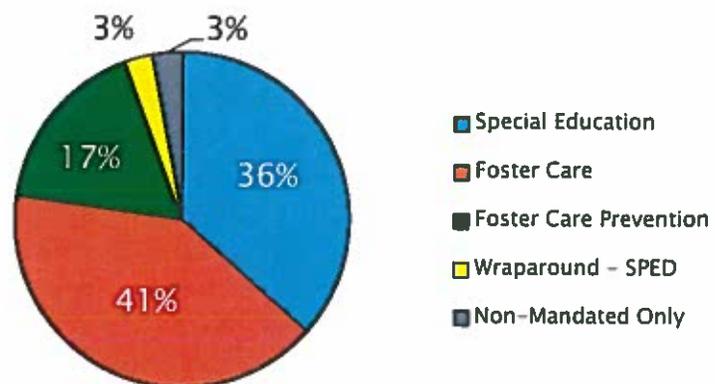


Exhibit 3. Average Annual CSA Pool Fund Expenditure per Child

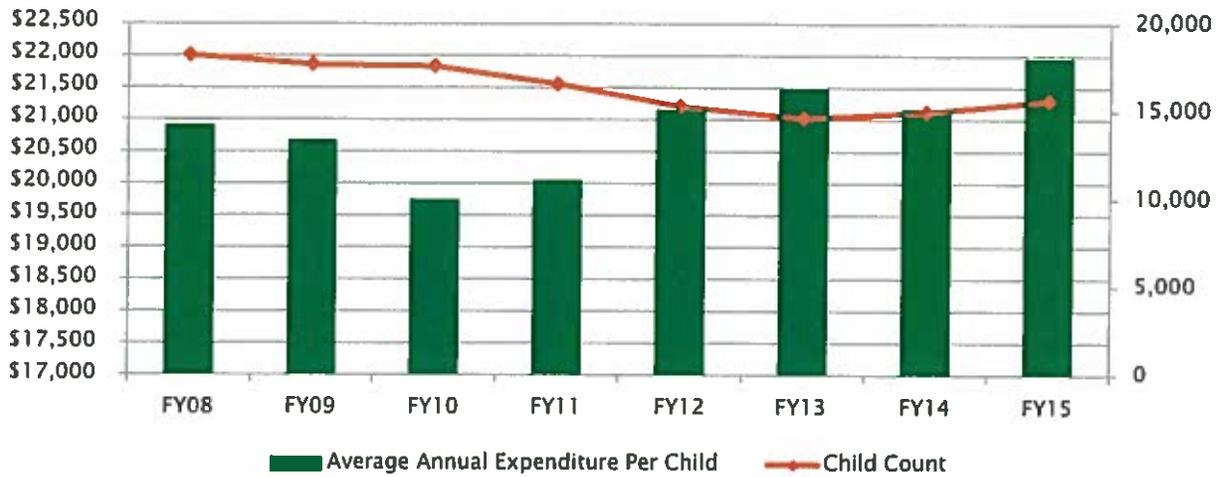
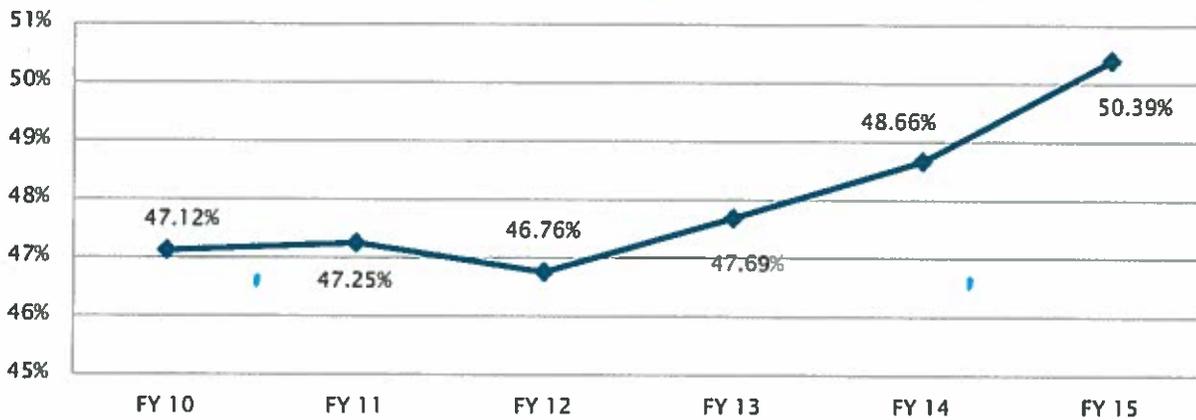
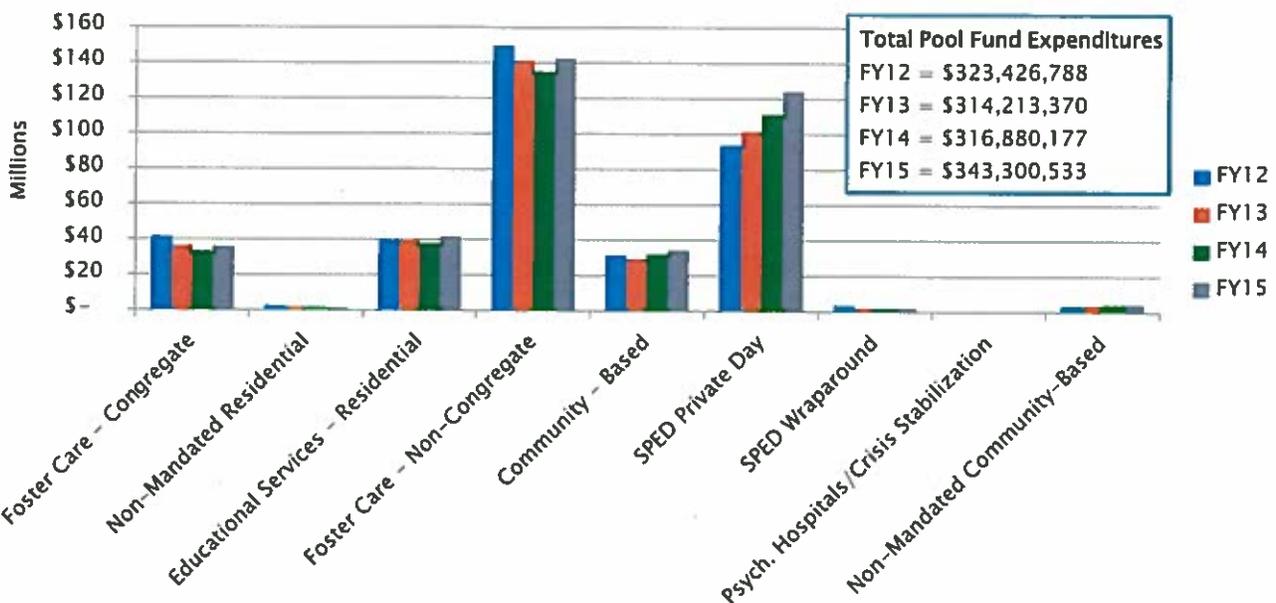


Exhibit 4. Percent of Children Served in Community-Based Settings (Target = 50%)



Note: Prior year calculations for Percent of Children Served in Community-Based Settings has been revised to include all community-based services for children who did not receive residential treatment and/or treatment foster care during the reporting period.

Exhibit 5. CSA Expenditures by Category - FY2012 - FY2015



PROGRESS ON GOALS AND STRATEGIES OF THE FY14–FY16 BIENNIUM

(Goals and Strategies Developed in the December 2013 Biennial Report on CSA)

GOAL 1: Support implementation of a singular, unified system of care that ensures equal access to quality services for at risk youth across the Commonwealth.

Strategy

1. Review and revise the policies of child serving agencies that govern the use of funds (e.g., CSA pool funds, Medicaid, Title IV–E, Promoting Safe and Stable Families, Virginia Juvenile Community Crime Control Act, Children’s Mental Health Initiative) to align:

- service criteria
- assessment
- authorization
- utilization review

Progress

The State and Local Advisory Team (SLAT) has addressed this goal through examination of the requirements of the various funding streams available through state agencies and programs and their local operating agencies. A document entitled “Fund Streams Available to Local Governments for Child–Specific Purchased Services” describes the eligible populations, the process for accessing these funds, and the types of services that may be obtained through these funding sources. This document has been posted to the CSA website and the SLAT findings were reported to the State Executive Council (SEC).

The July 2013 SEC policy requiring consistent use of definitions, eligibility criteria, and service requirements across Department of Medical Assistance Services (DMAS) and CSA for community–based behavioral health services (Intensive In–Home, Mental Health Support Services, and Therapeutic Day Treatment) was a significant step in alignment of policies across agencies. The Office of Children’s Services (OCS) has worked with the Office of Family Services at VDSS to align policy guidance with regard to the use of CSA and other DSS–administered funds (e.g., Title IV–E) for children in the child welfare system resulting in greater consistency of practice. The OCS is presently working with DMAS as they review and revise the Medicaid regulations concerning residential treatment services for children and adolescents in areas of medical necessity criteria, service requirements, care coordination and discharge planning.

2. Ensure protected, i.e., “non–mandated,” allocations are utilized for youth who are included in the target population but who are not otherwise eligible for mandated services.

OCS has worked with the Department of Juvenile Justice (DJJ) to develop an approach which will incentivize the use of “non–mandated” allocations for youth at risk or already involved with the juvenile justice system through the implementation of evidence–based and evidence–informed interventions. As CSA allocations for serving the “non–mandated” population are presently utilized by many localities to support the funding required to serve the “mandated” or sum–sufficient population, this strategy requires allocation of additional General Funds to compensate for the use of “non–mandated” allocations to meet mandated funding needs. A budget proposal has been submitted for the FY16–18 biennium.

3. Assist local governments to address service gaps through state facilitated meetings between regional Community Policy and Management Team (CPMT) representatives and private providers.

The OCS held a statewide series of focus groups in late 2014 that included local CSA staff, local government representatives and private providers to address availability and access to services. A related survey was also conducted regarding access to CSA funded services. The issues identified were also addressed at the June 2014 SEC retreat which included participation from a broad group of stakeholders.

In FY 2013, the SEC adopted a revision to its “Carve Out Policy” which permits localities to allocate a portion of State Pool Funds for service development. Implementation of the policy requires allocation of additional General Funds. A budget proposal was submitted for the FY14–16 biennium, but was not approved.

4. Examine and address inadvertent fiscal incentives for residential placement, parental placement, and avoidance of Family Assessment and Planning Team/Multidisciplinary Team process.

The SEC initially addressed this issue by requesting that the SLAT review and develop findings and recommendations. The SLAT did not identify any significant issues in its report to the SEC. Subsequently, at the initiation of private providers of residential treatment, situations where children were entering such services (authorized and funded through Medicaid) without involvement in the CSA process were identified. Among the potential reasons cited for this were inadvertent fiscal incentives for avoidance of the FAPT/CSA process (e.g., no local financial contributions to cover

education costs, no local Medicaid match). The SEC conducted extensive study of this issue and submitted a final report and recommendations to the General Assembly in September 2015. The issue remains unresolved at present. It will be revisited as the General Assembly responds to the recommendations and as DMAS examines its regulations for residential treatment, specifically the process by which children are assessed and authorized for admission and the role of the local CSA teams in that process.

5. Support cross-secretariat leadership (i.e., Health and Human Resources, Education, and Public Safety) on practice issues for the delivery and assessment of children's services at the state level.

Leadership, collaboration and coordination across Secretariats has been evidenced by:

- Cross-Secretariat discussion (Health and Human Resources, Public Safety and Homeland Security, Education) regarding prevention of juvenile justice system involvement and long-term school suspension and expulsion resulting from children's emotional and behavioral challenges through collaborative funding and interventions.
- Collaboration with the Departments of Juvenile Justice (DJJ) and Social Services (DSS) to develop enhanced continuity of care for children in foster care who are committed to the DJJ.
- OCS has been a partner in the Vision 21 grant, a cross-secretariat initiative to identify children and youth who are victims of crime and provide referral to trauma-informed care.
- OCS works on a regular basis with partners at the Department of Education (DOE) to ensure that CSA policy and practice is in alignment with state and federal (IDEA) requirements concerning educational services for children in the foster care and special education services under IDEA.
- OCS has been involved in the Interagency Partnership to End Youth Homelessness which includes representatives from across Secretariats.
- OCS has worked with the Virginia Commission on Youth in their two-year study of "The Use of Federal, State, and Local Funds for Private Educational Placements of Students with Disabilities." Final recommendations were adopted by the Commission in October 2015.

GOAL 2: Support informed decision making through utilization of data to improve child and family outcomes and public and private performance in the provision of services.

Strategy

1. Enhance collection, analysis, and utilization of appropriate client level data to enable comprehensive analysis of needs, services, providers, and outcomes.

Progress

Effective July 1, 2015, OCS implemented a standardized service name taxonomy for local data submissions to allow more accurate compilation and analyses of CSA funded services. Previously, no standardized service names were required.

The data analytics system provided to OCS by an outside vendor was determined not to be cost-effective and was discontinued in August 2015. Through partnership with DMAS, alternative data analytic tools are being developed for use by CSA.

The OCS continues to refine its web-based Client Data Reporting System (CBDRS) which is made available to localities to enable reporting of client level data for communities without their own electronic data systems.

In collaboration with the SEC Outcomes Committee, a standard set of CSA outcome measures has been identified and state and local level performance on those indicators will be reported beginning late 2015.

2. Improve availability of meaningful data via CSA statistics web page.

New CSA Data Set Reports were implemented in early 2015. These reports provide state level aggregate and locality specific information on children served through CSA funding including: number of children served; demographics; primary mandate type; service placement type; service expenditures, length of stay in services; and average per diem cost. The reports are available on the CSA public website (www.csa.virginia.gov).

3. Develop and implement training for users to sustain data systems.

User Manuals for the CBDRS system, the CSA Data Set and CSA Expenditure Reporting systems were developed and disseminated to local users of those systems and are available through the CSA website. Detailed information on submission of CSA data is incorporated into the new CSA User Guide, released in July 2015. Training on the use of CSA data

systems has been provided annually at the New CSA Coordinator Academy.

4. Enhance utilization of the Child and Adolescent Needs and Strengths Assessment (CANS) for service planning and identification of needs; explore utilization of CANS to establish need and amount of enhanced maintenance (additional daily supervision) for youth in foster care.

Training on use of the CANS for needs identification and service planning has been provided on an ongoing basis through a (recorded) two part webinar series offered by OCS, training at the annual New CSA Coordinator Academy and CSA conference, and at requested local training sessions.

An updated version of the CANS software has been under development and due for deployment in early 2016. AS a result of collaboration with state and local DSS partners, the new software will include value added capabilities for children in the child welfare system, and numerous new reporting features which will assist users in the service planning and utilization review process. Training will take place with the roll out of the enhanced software platform.

The DSS developed and implemented the Virginia Enhanced Maintenance Assessment Tool (VEMAT) for use in determining enhanced maintenance payments for children in foster care. This precluded the exclusive use of the CANS for this purpose. An OCS convened workgroup on levels of care in treatment foster care explored the use of the CANS and the VEMAT in the assessment of appropriate service levels and concluded that no single source of information should make that determination.

GOAL 3: Improve the operational effectiveness and accountability of CSA administration.

Strategy

1. Enhance the engagement of CPMT representatives (including parents and private providers), juvenile judges, school superintendents, government administrators, and elected leaders in local administration of the CSA through increased opportunities for education regarding the CSA.

Progress

Each fiscal year the SEC has approved a comprehensive training plan submitted by the OCS. Training activities and participants are summarized annually in reports submitted to the General Assembly. In both FY14 and FY15, over 2000 (non-unique) individuals participated in CSA sponsored/provided training. A total of 45 individual training events were held in FY14 and 41 events in FY15.

The 3rd and 4th Annual CSA statewide conferences were conducted with more than 550 local CSA team participants, private providers, and state stakeholders represented at each event. Participants in the annual conference from locality and stakeholder groups are summarized in the annual CSA Training Reports to the General Assembly. Materials from all four years of annual conferences have been posted to the CSA public website.

In addition to live, “in-person” training events, OCS has provided numerous distance learning webinars on current topics, issues and initiatives such as the new (July 2015) Treatment Foster Care Guidelines, the Use of the Child and Adolescent Needs and Strengths Assessment (CANS).

OCS, as a sub grantee for the Department of Behavioral Health and Developmental Services (DBHDS), has operated the High Fidelity Wraparound (HFW) Center of Excellence, training over 200 providers and 40 Family Support Partners in this evidence informed approach to the system of care.

2. Update CSA Manual for increased usability.

The *CSA Policy Manual* was completely reformatted and released in July 2015. The *Policy Manual* now includes concise, clearly organized information about SEC adopted policies and hyperlinks to relevant sections of the Code of Virginia. The document is available through the CSA public website.

A comprehensive *CSA User Guide* was developed and released in July 2015. This *Guide* includes information about all aspects of state and local implementation of the CSA, above and beyond that found in the *CSA Policy Manual*. It includes hyperlinks to the full array of CSA reference documents found on the CSA website as well as outside resource materials. The document is available through the CSA public website.

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|--|--|
| <p>3. Enhance fiscal and data reporting requirements to reduce local administrative burden and improve utilization of data for program evaluation and improvement.</p> | <p>Conversion of existing data reporting applications is under development by the OCS Information Technology Team. In FY16, merger of the CSA Data Set and Expenditure submissions will occur. Work is underway to replace the current CSA Pool Fund Reimbursement System with one based on the combined data set/expenditure submission. These activities will reduce local administrative burden, increase consistency and accountability of CSA expenditures and data, and provide a sounder basis for outcomes analysis and reporting.</p> |
| <p>4. Enhance collaboration between SLAT and SEC through annual joint meeting for review of strategic planning initiatives.</p> | <p>A joint meeting of the SLAT and SEC for strategic planning will be held in early December 2015. SLAT members were active participants in the SEC Retreat held in June 2014.</p> |
| <p>5. Enhance communication across SEC members through reporting at SEC meetings regarding policy and program initiatives impacting upon children's services, e.g., Three Branch Institute, Magellan contract, SAMHSA grant.</p> | <p>The quarterly SEC meetings serve as a forum for members to share important initiatives regarding the system of care for children's services in the Commonwealth. Information has been presented about the role of Family Support Partners in High Fidelity Wraparound, the Three Branch Institute, and DMAS's contract with Magellan as its Behavioral Health Administrator, the SAMHSA System of Care grant (DBHDS), the transformation efforts at DJJ and other topics.</p> |
| <p>6. Develop and implement a system for program evaluation designed to assess state and local achievement of outcomes, implementation of best practices, and local need for technical assistance and training.</p> | <p>The SEC established an Outcomes Committee to guide this work.</p> <p>In conjunction with the existing Performance Dashboard, a set of indicators to assess state and local performance has been identified. These indicators include:</p> <ul style="list-style-type: none"> • the percent of children served through the CSA that receive only community-based services (no congregate care services). • the percent of children served in congregate care/residential settings who receive Intensive Care Coordination, an evidence informed service designed for children at-risk of and/or returning from residential placements. • the percent of children in foster care who are in family-based (as opposed to congregate care) placements. |

- the percent of children who exit foster care to a permanent living arrangement.
- changes (improvement/lack of improvement) in CANS life domain scores between initial and most recent assessment following initiation of CSA services.

These performance indicators are presently being analyzed at both the state and locality level for the FY14 and FY15 periods and will be published upon completion and will be utilized to identify “high-performing” localities in order to gather lessons learned about best practices. Localities with lower performance will be offered targeted training and technical assistance to help improve outcomes on these indicators.

In addition to these objective performance indicators the OCS/CSA audit program serves as a comprehensive approach to fiscal and programmatic evaluation of local CSA programs. The audits not only provide findings with regard to compliance with relevant statutes, policies, internal controls and risk management, but consultation and recommendations for improvement. Audit findings frequently result in requests for technical assistance from OCS.

The *CSA Audit Self-Assessment Workbook* has been revised and published. This serves as a road map to local CSA programs in monitoring their own activities, as well as the framework for CSA audit practices.

Local government feedback regarding the audit process is collected following each audit to enable continuous review and improvement of the process. This feedback is almost uniformly positive, despite the inherently “adversarial” nature of the audit process.

The status of the OCS Audit Plan for Fiscal Years 2013–2015 was updated in June 2015. As of that date, the status of local audits was as follows:

- On-site audits: 37 scheduled; 26 completed or in progress
- Self-assessments with validation: 82 scheduled, 21 complete or in progress

It is anticipated that audits of all 130 local CSA programs will be completed in FY16 and the Audit Plan for the subsequent cycle developed and published. OCS has requested funding for two additional audit staff in order to support a three-year audit cycle and enhanced ad hoc audit capabilities.

GOALS AND STRATEGIES FOR THE FY16–FY18 BIENNIAL PLAN

(DRAFT – PROPOSED FOR DISCUSSION)

GOAL 1: Support implementation of a singular, unified system of care that ensures equal access to quality services for at risk youth across the Commonwealth.

<u>Strategy</u>	<u>Responsible Body</u>	<u>Target Completion Date</u>
1. Continue support for the implementation of High Fidelity Wraparound/Intensive Care Coordination as an evidence-based intervention through sustaining the activities of the HFW Center of Excellence on the expiration of federal grant funding (9/30/16) and continued collaboration with state and local partners to advance the practice of HFW and expand funding options for the intervention.	OCS	6/30/2017
2. Continue and enhance support for a child-centered, family-focused system by policy guidance and support of practices to increase family access and voice in the CSA process, including provision of ongoing training opportunities in this area.	SEC	6/30/2017
3. Review, clarify, and revise as necessary, relevant SEC policies that impact access to and quality of services (e.g., CSA eligibility as a Child in Need of Services, “Carve Out of Allocation for Development of New Services). Continue efforts to align SEC policies with those of other child-serving agencies as appropriate.	SEC	6/30/2017
4. Work with the Department of Education and other state and local stakeholders to examine and improve practices and develop greater collaboration with CSA regarding the placement of students with educational disabilities in private educational placements. Review and recommend/adopt adjustments to SEC policy on the use of special education wraparound funds as appropriate.	SEC / OCS	6/30/2017
5. Work with/assist the Department of Medical Assistance Services (DMAS) to revise regulations governing residential treatment for children and adolescents to ensure consistent access, care coordination and improved outcomes.	OCS	6/30/2017

6. Support cross-secretariat leadership (i.e., HHR, Education, and Public Safety and Homeland Security) through the Governor's Children's Cabinet on policy, funding and practice issues to enhance outcomes for high-risk populations including youth involved in the juvenile justice system and those at-risk of long-term school suspension or expulsion due to emotional and/or behavioral problems.

SEC / OCS

6/30/2017

GOAL 2: Support informed decision making through utilization of data to improve child and family outcomes and public and private provider performance in the provision of services through the Children's Services Act.

Strategy	Responsible Body	Target Completion Date
1. Continue to enhance collection, analysis, availability and utilization of appropriate client, local and state level data to enable comprehensive analysis of needs, services, providers, and outcomes. Utilize data as a basis for quality improvement activities.	OCS	6/30/2017
2. Improve availability of meaningful data via statistics on the CSA web page and expand information via data "dashboards". Work with local governments to define relevant data for inclusion.	OCS	6/30/2017
3. Enhance utilization and value of the Child and Adolescent Needs and Strengths Assessment (CANS) for service planning and identification of needs by release of and training on the new CANVaS 2.0 software platform which will include enhanced: <ul style="list-style-type: none"> • child level reporting capabilities to allow needs and strengths identification, progress monitoring, and adjustments of service plans • assessment of a child's experiences of trauma • ability (for children in the foster care system) to assess needs and strengths in the areas of safety, permanency and well-being and for concurrent permanency planning. 	OCS VDSS	6/30/2017

GOAL 3: Improve the operational effectiveness and accountability of CSA administration.

Strategy	Responsible Body	Target Completion Date
1. Develop and implement guidelines for the process of SEC promulgation of policies including stages and time frames for public notice, public comment, and evaluation of potential state and local fiscal impact	SEC	6/30/2017
2. Develop and adopt clear policy guidance regarding criteria for denial of CSA state pool funds in response to audit findings and subject to the SEC Dispute Resolution Policy	SEC	06/30/2017
3. Continue engagement of CPMT representatives (including parents and private providers), juvenile judges, school superintendents, government administrators, and elected leaders in local administration of the CSA through increased opportunities for education and dialogue.	OCS	6/30/2017
4. Enhance integration of fiscal and data reporting requirements and systems to reduce local administrative burden and improve accuracy and utility of data for program evaluation and improvement and fiscal operations.	OCS	6/30/2017
5. Continue implementation of a robust training plan including development and implementation of a group of e-learning courses to make training on core CSA policies and practices available "on-demand", especially for newly hired staff of local child-serving agencies.	OCS	6/30/2017
6. Build/enhance a systemic culture of collaboration across state and local CSA stakeholders through technical assistance in team building, communication, consensus building, etc.	OCS	6/30/2017
7. Enhance collaboration between SLAT and SEC through periodic joint meetings for review of strategic planning initiatives.	SEC	6/30/2017